

ITEM NUMBER: C 41/03/26***RECOMMENDATION FROM THE EXECUTIVE MAYOR: 17 MARCH 2026*****MC 59/03/26 APPLICATION TO EXTEND THE TERM OF THE TYGERVALLEY IMPROVEMENT DISTRICT (TVID) FROM 1 JULY 2026 TO 30 JUNE 2031 (LSU: S1849)**

It is **RECOMMENDED** that:

- (a) Council approve, in terms of section 27 of the City Improvement District By-law, the extension of the Tygervalley Improvement District (TVID) term from 1 July 2026 to 30 June 2031.
- (b) Council approve the TVID's new 5-year Business Plan for the period 1 July 2026 to 30 June 2031.
- (c) The City of Cape Town imposes the levying of an additional rate on properties in the TVID from 1 July 2026 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.



REPORT TO MAYCO AND COUNCIL

1. ITEM NUMBER: MC 59/03/26

APPLICATION TO EXTEND THE TERM OF THE TYGERVALLEY IMPROVEMENT DISTRICT (TVID) FROM 1 JULY 2026 TO 30 JUNE 2031

AANSOEK OM DIE TERMYN VAN DIE TYGERVALLEI-VERBETERINGSDISTRIK (TVID) VAN 1 JULIE 2026 TOT 30 JUNIE 2031 TE VERLENG

ISICELO SOKWANDISWA KWEXESHA LOKUSEBENZA KWESITHILI SOPHUCULO LOLUNTU SASE TYGERVALLEY (TVID) UKUSUSELA NGOWO 1 KWEYEKHALA 2026 UKUYA KOWAMA 30 KWEYESILIMELA 2031

RECOMMENDATION FROM THE SPATIAL PLANNING AND ENVIRONMENT PORTFOLIO COMMITTEE: 5 MARCH 2026 (SPE 16/03/26)

Not delegated: for decision by Council:

It is recommended that:

- a) Council approve, in terms of section 27 of the City Improvement District By-law, the extension of the Tygervalley Improvement District (TVID) term from 1 July 2026 to 30 June 2031.
- b) Council approve the TVID `s new 5-year Business Plan for the period 1 July 2026 to 30 June 2031.
- c) The City of Cape Town imposes the levying of an additional rate on properties in the TVID from 1 July 2026 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.

ISINDULULO ESISUKA KWIKOMITI YOCWANGCISO LWEMIHLABA ENGAMABALA NOKUSINGQONGILEYO: 5 MATSHI 2026 (SPE 16/03/26)

Azigunyaziswanga isiggibo seseBhunga:

Undululwe ukuba:

- a) IBhunga maliphumeze, ngokwecandelo 27 loMthetho kaMasipala ongoMmandla woPhuculo lweSithili seSixeko sokwandiswa kwexesha lokuqhubeka/lokusebenza kweSithili soPhuculo lweSixeko saseTygervalley (TVID) ukususela ngowo 1 kweyeKhala 2026 ukuya kowama30 kweyeSilimela 2031.
- b) IBhunga maliphumeze isicwangciso sendlela yokusebenza esitsha seTVID seminyaka emihlanu kwisithuba esisusela kowo 1 kweyeKhala 2026 ukuya kowama 30 kweyeSilimela 2031.
- c) ISixeko saseKapa masinyanzelise umrhumo olixabiso elongezelelekileyo kwiiopati ezikummandla weTVID ukususela ngowo1 kweyeKhala 2026, ngokungqinelana necandelo 22(1)(b) loMthetho wobuRhulumente boMmandla ongamaXabiso eePropati zikaMasipala (MPRA) ongunomb.6 wangowama2004.

AANBEVELING VAN DIE PORTEFEULJEKOMITEE OOR RUIMTELIKE BEPLANNING EN OMGEWING : 5 MAART 2026 (SPE 16/03/26)

Nie gedelegeer nie: vir besluitneming deur die Raad:

Daar word aanbeveel dat:

- a) Die Raad ingevolge artikel 27 van die Verordening op Stadsverbeteringsdistrikte die termynverlenging van die Tygervallei-verbeteringsdistrik (TVID) van 1 Julie 2026 tot 30 Junie 2031 goedkeur.
- b) Die Raad die TVID se nuwe vyfjaarsakeplan vir die tydperk 1 Julie 2026 tot 30 Junie 2031 goedkeur.
- c) Die Stad Kaapstad met ingang van 1 Julie 2026 die heffing van 'n bykomende tarief op eiendomme in die TVID instel ingevolge artikel 22(1)(b) van die Wet op Plaaslike Regering: Munisipale Eiendomsbelasting (MPRA), Wet 6 van 2004.



DATE: 11 FEBRUARY 2026

REPORT TO: SPATIAL PLANNING AND ENVIRONMENT PORTFOLIO COMMITTEE

1. ITEM NUMBER **SPE 16/03/26****2. SUBJECT**

APPLICATION TO EXTEND THE TERM OF THE TYGERVALLEY IMPROVEMENT DISTRICT (TVID) FROM 1 JULY 2026 TO 30 JUNE 2031

AANSOEK OM DIE TERMYN VAN DIE TYGERVALLEI-VERBETERINGSDISTRIK (TVID) VAN 1 JULIE 2026 TOT 30 JUNIE 2031 TE VERLENG

ISICELO SOKWANDISWA KWEXESHA LOKUSEBENZA KWESITHILI SOPHUCULO LOLUNTU SASE TYGERVALLEY (TVID) UKUSUSELA NGOWO 1 KWEYEKHALA 2026 UKUYA KOWAMA 30 KWEYESILIMELA 2031

S1849

3. DELEGATED AUTHORITY

In terms of section 27 of the City Improvement District By-law, 2023

This report is for DECISION BY

- Committee name** : Spatial Planning and Environment Directorate (For Support)
- The Executive Mayor together with the Mayoral Committee (MAYCO)
- Council

4. DISCUSSION

The Tygervalley Improvement District (TVID), was established in 2016 and is now applying for their third term as the current term expires on 30 June 2026.

In terms of section 27 of the City Improvement District By-law - promulgated as per Provincial Notice No. 8743, Council received an application on 20 January 2026 to extend the term of the TVID from 1 July 2026 to 30 June 2031 (attached as annexure A).

The new Business Plan consists of a Motivation Report that defines the need and framework required to provide supplementary municipal services, an Implementation Plan proposing relevant action steps to implement the services and the 5-year Budget which reflects the funding required to provide these services (attached as annexure B).

The Business Plan proposes a continuation of the same services as implemented during previous years with a 5.7% increase in the additional rates required to fund the budget in the first year and increases in the outer years of 7.3%, 6.4%, 7.1% and 6.9% without compromising service delivery.

The TVID budget is funded by the property owners (additional ratepayers) and collected by the City in a sustainable manner as additional rates. This is in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004 which allows the City of Cape Town to impose the additional rate on the properties in the TVID. These contributions are proportionately based on property values. The required additional rates are modelled before finalisation of the new Business Plan to ensure affordability and sustainability in continued service delivery.

In terms of section 27(2)(b) of the CID By-law, members of the management body, additional ratepayers and the local community must be notified and included in a consultation process before the renewal application is submitted to the City. Accordingly, the Annual General Meeting (AGM) held on 09 October 2025 was advertised in two daily newspapers on 12 September 2025 and a notice with the agenda was sent to all additional ratepayers and stakeholders (refer annexure C). The term extension was a key item on the AGM agenda, with all relevant documents readily accessible on the TVID website. Additionally, these documents were made available for in-person inspection at the TVID offices.

The term extension as per the new TVID Business Plan (1 July 2026 to 30 June 2031) was supported and approved by the members of the TVID as per the AGM draft minutes (refer annexure D) as informed through the successes achieved in the previous term as evidenced in their Annual Report.

The Business Plan was available to members of the management body, additional ratepayers and local community for inspection for a period of 30 days after the conclusion of the AGM, requesting them to make written comment or objection. No objections or comments were received and therefore no further amendments were made to the Business Plan (refer annexure E).

A memo was sent to all relevant Service Departments requesting them to review the new Business Plan and submit comments to ensure service delivery alignment in terms of the IDP. All the comments received are recorded in annexure F and sent to the TVID for consideration and further engagement with the Service Departments.

A nil response from the other departments consulted indicates that the proposed new TVID Business Plan does not conflict with the functions of the respective departments with whom TVID will interact should the application for the term extension be successful.

- 4.1. Financial Implications None Opex Capex
- Capex: New Projects
 - Capex: Existing projects requiring additional funding
 - Capex: Existing projects with no Additional funding requirements

4.2. Policy and Strategy Yes No

4.3. Legislative Vetting Yes No

4.4. Legal Implications Yes No

4.5. Staff Implications Yes No

4.6. Risk Implications Yes The risks for approving and/or not approving the recommendations are listed below:

No Report is for decision and has no risk implications.

No Report is for noting only and has no risk implications.

- 4.7. POPIA Compliance Yes It is confirmed that this report and the content of the annexures have been checked and considered for POPIA compliance.

5. RECOMMENDATIONS

Not delegated: for decision by Council:

It is recommended that:

- a) Council approve, in terms of section 27 of the City Improvement District By-law, the extension of the Tygervalley Improvement District (TVID) term from 1 July 2026 to 30 June 2031.
- b) Council approve the TVID `s new 5-year Business Plan for the period 1 July 2026 to 30 June 2031.
- c) The City of Cape Town imposes the levying of an additional rate on properties in the TVID from 1 July 2026 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.

Nie gedeleger nie: vir besluitneming deur die Raad:

Daar word aanbeveel dat:

- a) Die Raad ingevolge artikel 27 van die Verordening op Stadsverbeteringsdistrikte die termynverlenging van die Tygervallei-verbeteringsdistrik (TVID) van 1 Julie 2026 tot 30 Junie 2031 goedkeur.
- b) Die Raad die TVID se nuwe vyfjaarsakeplan vir die tydperk 1 Julie 2026 tot 30 Junie 2031 goedkeur.
- c) Die Stad Kaapstad met ingang van 1 Julie 2026 die heffing van 'n bykomende tarief op eiendomme in die TVID instel ingevolge artikel 22(1)(b) van die Wet op Plaaslike Regering: Munisipale Eiendomsbelasting (MPRA), Wet 6 van 2004.

Azigunyaziswanga: isigqibo seseBhunga:

Kundululwe ukuba:

- a) IBhunga maliphumeze, ngokwecandelo 27 loMthetho kaMasipala ongoMmandla woPhuculo lweSithili seSixeko sokwandiswa kwexesha lokuqhubeka/lokusebenza kweSithili soPhuculo lweSixeko saseTygervalley (TVID) ukususela ngowo 1 kweyeKhala 2026 ukuya kowama30 kweyeSilimela 2031.
- b) IBhunga maliphumeze isicwangciso sendlela yokusebenza esitsha seTVID seminyaka emihlanu kwisithuba esisusela kowo 1 kweyeKhala 2026 ukuya kowama 30 kweyeSilimela 2031.
- c) ISixeko saseKapa masinyanzelise umrhumo olixabiso elongezelekileyo kwiipropati ezikummandla weTVID ukususela ngowo1 kweyeKhala 2026, ngokungqinelana necandelo 22(1)(b) loMthetho wobuRhulumente boMmandla ongamaXabiso eePropati zikaMasipala (MPRA) ongunomb.6 wangowama2004.

ANNEXURES

- Annexure A: Application letter
- Annexure B: TVID Business Plan for the period 1 July 2026 to 30 June 2031
- Annexure C: AGM advertisements and notice with the agenda
- Annexure D: TVID AGM draft minutes
- Annexure E: Comments and Objections
- Annexure F: Service Departments Memo and Business Plan comments

FOR FURTHER DETAILS CONTACT

NAME	Joepie Joubert	CONTACT NUMBER	021 400 5138
E-MAIL ADDRESS	Joepie.Joubert@capetown.gov.za		
DIRECTORATE	Spatial Planning and Environment	FILE REF NO	Spatial Planning and Environment-Urban Regeneration(000000530143)

Approval Form

Supported for inclusion on the agenda



APPLICATION TO EXTEND THE TERM OF THE TYGERVALLEY IMPROVEMENT DI

Report Reference: 530143
Meeting: Section 79 Portfolio Committee - Spatial Planning and Environment
Meeting Date: 05.03.2026
Meeting Venue: Committee Room D

Contact Person: Nonhlanhla Ngubane
Contact Telephone: 0214004195
Contact Email: NONHLANHLA.NGUBANE@CAPETOWN.GOV.ZA

Item	Section	Approver	Approval	Approved Date	Approver Comments
01	Author	Marsha Van der Poel	Approved	11.02.2026 14:59:31	
02	Director/Directorate Support Manager/Chief	JOEPIE JOUBERT	Approved	11.02.2026 15:36:22	
03	Executive Director	Robert McGaffin	Approved	12.02.2026 14:22:48	
04	Legal Compliance	Jason Sam Liebenberg	Approved with Comments	17.02.2026 15:26:14	Certified as legally compliant based on the contents of the repo

ECS Officer:



**APPLICATION LETTER
FOR EXTENSION OF THE CID TERM**

Attention: Mr Joepie Joubert

Directorate: Spatial Planning and Environment
Department: Urban Regeneration
Branch: City Improvement Districts
City of Cape Town
16th Floor
12 Hertzog Boulevard
CAPE TOWN
8000

20 January 2026

Dear Sir,

RE: Application for the extension of term of the Tygervalley Improvement District NPC (the "TVID")

1. The Tygervalley Improvement District NPC hereby wish to apply for City Council approval of the extension of the CID term for the period 01 July 2026 – 30 June 2031.
2. This application is made in terms of Section 27(2) of the City of Cape Town's: City Improvement District By-Law, 2023.
3. The strategic focus areas of the new Business Plan are:
 - 3.1. improving public safety;
 - 3.2. maintaining and cleansing of public areas including, but not limited to cleaning of road verges and illegal dumping;

- 3.3. environmental development including, but not limited to, beautification, greening, landscaping, treeing and upgrading of public spaces;
 - 3.4. promoting social and economic development in an environmentally sustainable manner; and
 - 3.5. managing the Tygervalley Improvement District NPC in an efficient and cost effective manner which facilitates accountability to the community.
4. In support of the application, the following compulsory documentation is attached:
- 4.1. The new Business Plan (Motivation report, Implementation plan and Term budget), marked "B";
 - 4.2. Advertisements and notices of the Annual General Meeting (AGM), marked "C";
 - 4.3. Resolution as per the draft AGM minutes, marked "D" confirming the members approval of:
 - the new 5-year Business Plan; and
 - to continue for a further 5-years;
 - 4.4. any written objections of additional ratepayers received, marked "E";
 - 4.5. a summary of any comments received from the local community, marked "E"; and
 - 4.6. a summary of any comments received from City Departments, marked "F".

We trust that this application will meet with the City Council's approval and thank you for your kind consideration thereof.

Yours faithfully,



Cliff Toerien
Chairperson of the Tygervalley Improvement District NPC

TYGERVALLEY IMPROVEMENT DISTRICT NPC (TVID) BUSINESS PLAN

1 JULY 2026 – 30 JUNE 2031



(NPC Registration No: 2016/244690/08)

Prepared by:
The Tygervalley Improvement District NPC
Email: info@tvid.co.za
Website: www.tvid.co.za



This business plan is available at www.tvid.co.za

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A. MOTIVATION REPORT

Introduction

The Tygervalley Improvement District (TVID) was formally established in 2016 providing supplementary and enhanced public safety, urban maintenance, and urban cleaning services in close cooperation with the various City Departments as well as the South African Police Service (SAPS). This Business Plan is in support of the second renewal of the initial Business Plan as the TVID aims to extend its work into a third five-year term.

The TVID area supports a business mix including various retailers of which many represent the motor industry, food and fast-food retailers, extensive office buildings and a small shopping mall. The area is further defined by the Bellville Velodrome sport complex and a significant area of vacant undeveloped land adjacent to the Velodrome. After 9 years of operation of the TVID, the public environment is in a well-maintained state with few indications of urban degradation yet, it requires ongoing measures to ensure that the area remains maintained, clean, and safe. Social issues including vagrancy and associated anti-social behaviour continue to be noted by businesses in the area, especially in the vicinity of Edward Street, the Velodrome and along Carl Cronje Drive.

The TVID is positioning itself to address the ongoing issues impacting the area, noting that further developments in the area will increase the potential for urban infrastructure damage, traffic congestion, littering and increased opportunities for crime that may impact the entire area. TVID has embarked on several long term projects to improve the utilisation of public spaces through small “pop-up parks” and greening initiatives. The high frequency of use of these amenities have inspired the TVID to add more such opportunities along with other urban mobility improvements such as bicycle stands, wheel chair ramps for new pop-up parks and informative signage. The TVID continues to motivate property owners to enhance their investments and work closely with the TVID and the City of Cape Town.

The improvements and upgrades proposed in this business plan is funded by an additional rate levied on rateable property located within the TVID. Both commercial and residential property owners will contribute to the improvements and upgrades.

Company: Tygervalley Improvement District NPC (TVID) Non-Profit Company
Company Registration No: 2016/244690/08
Registered Office: 102 Edward Street, Omni Park, Tygervalley, Cape Town, 7530

TVID Directors:
 Cliff Toerien (Chairperson)
 John Bielich
 Louis Andrag

Portfolio(s):
 - Cleansing, Urban Management, Finance
 - Social Upliftment
 - Public Safety

Principle Board Observer - Hendri Terblanche
Alternative Board Observer - Ronel Viljoen
Ward - 21 & 70
Sub-Council - 7
Sub-Council Manager - Lorraine Frost

Auditors - C2M Chartered Accountants
Accountant - Nicolene Cooke's Accounting Services

Company Secretarial Duties - C2M Chartered Accountants

TVID Management
 - Geocentric Urban Management
 - 2, 12th Street Elsie's River, 7490
 - info@geocentric.co.za
 - www.geocentric.co.za
 - 021 565 0901

Public Safety Service Provider - Byers Security Solutions - 021 565 0900

TVID Area

Northern Boundary – From the split in the multiple vehicle lanes of Durban Road and Willie van Schoor Road following the centre of the road reserve north of Tyger Manor along Willie van Schoor Road southwards to Bill Bezuidenhout and westward along Bill Bezuidenhout up until Carl Cronje Road to include all properties to the south of the boundary.

Eastern Boundary – From the split in the multiple vehicle lanes of Durban Road and Willie van Schoor Road following the centre of the road reserve north of Tyger Manor along Durban Road southwards to Bloemhof Road and then behind the public open space (park) to Andre Pretorius Street and along Havenga Road up to the end of the road where it borders on the N1 highway road reserve.

Southern Boundary – From the end of Havenga Road where it borders on the N1 highway road reserve westward along the northern edge of the N1 road reserve up to Willie van Schoor and then following the centre of the road reserve along Mispel Road up until Carl Cronje to include all properties north of the boundary.

Western Boundary – From the intersection of Mispel Road and Carl Cronje along Carl Cronje following the centre of the road reserve northwards up until Bill Bezuidenhout to include all properties to the east of Carl Cronje.



731



CITY OF CAPE TOWN
ISIKENO SASEKAPA
STAD KAAPSTAD

Making progress possible. Together.

THIS MAP WAS COMPILED BY:

CORPORATE GIS

Information & Knowledge Management

Contact Information: Tel: +27 21 469 2711

gis@cape.gov.za

DATE: 29th April 2025

Photos taken from Google Earth. Every effort has been made to ensure the accuracy of the data presented in this map. The user acknowledges that the City of Cape Town accepts no responsibility for, and is not liable for, any errors or omissions in the data presented in this map.



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1:1 500

Township Meridian Projection,
 Central Meridian 19° East,
 False Easting 400 000 m,
 False Northing 500 000 m

**TYGERVALLEY
 IMPROVEMENT
 DISTRICT**



CITY OF CAPE TOWN
ISIKEXO SASEKAPA
STAD KAAPSTAD

Making progress possible. Together.

THIS MAP WAS COMPILED BY:

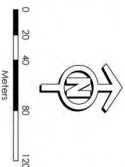
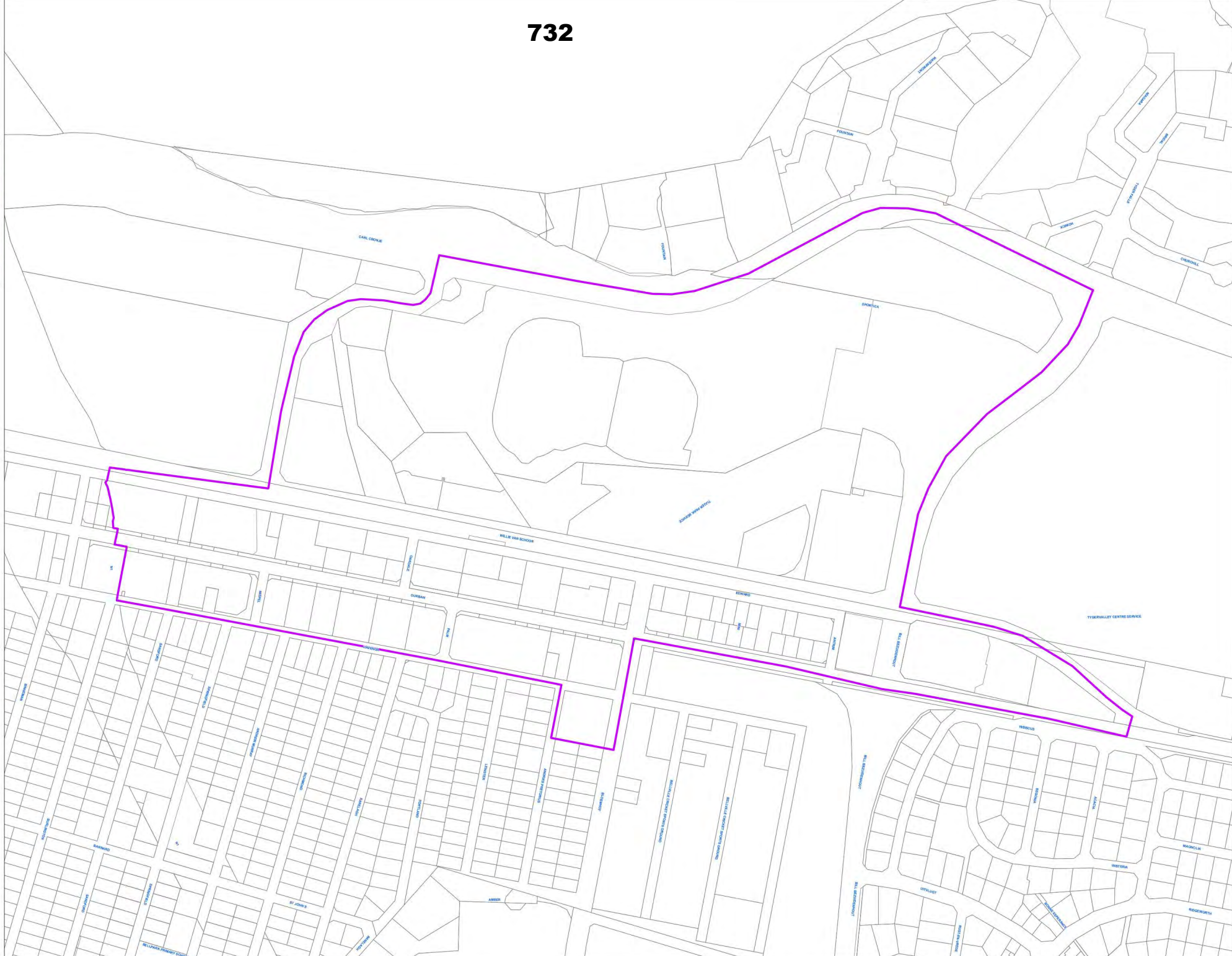
**CORPORATE GIS
Information & Knowledge
Management**

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gis@capetown.gov.za
www.capetown.gov.za

DATE: 29th April 2025

Please Note:
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1:1 500
Township Mercator Projection,
Central Meridian 19° East,
False Easting 500000 m,
False Northing 1000000 m

**TYGERVALLEY
IMPROVEMENT
DISTRICT**

TVID Vision

To lead the urban revitalisation of TVID by cultivating a safe, clean, and vibrant business district that inspires investment, drives economic and social development, fosters community pride, and enhances the overall user experience.

TVID Mission

TVID is committed to reversing urban degeneration through proactive management of public safety, cleanliness, infrastructure maintenance, environmental initiatives, and social responsibility. By fostering strategic partnerships and ensuring effective governance, we aim to create a secure, attractive, and well-maintained environment that supports sustainable business growth and enhances community well-being.

TVID Goals

Enhance Public Safety - Deploy visible, proactive patrols and collaborate with SAPS, City Law Enforcement, and private security providers.

- **Maintain a Clean and Welcoming Environment** - Address issues of maintenance and cleaning of streets, pavements and public spaces.
- **Manage existing and new public infrastructure** – Proactively manage existing and new public infrastructure through ongoing maintenance and operational oversight, enhancing accessibility and delivering long-term benefits for all users of the area.
- **Stimulate Economic Growth** - Attract and retain business investment through a well-managed and appealing district.
- **Support and promote social responsibility** - Support initiatives that uplift the vulnerable members of the community and encourage inclusive development.
- **Ensure Sustainable Management** - Maintain effective governance and operational excellence in all aspects of the management of the TVID area.

TVID Core Values

The Tygervalley Improvement District (TVID) is guided by a commitment to delivering supplementary and enhanced municipal services to property owners, businesses business owners and those that work and visit the area. These services are provided in a cost-effective, sustainable, and transparent manner by the Board, appointed management entity, and service providers.

TVID upholds the following core values:

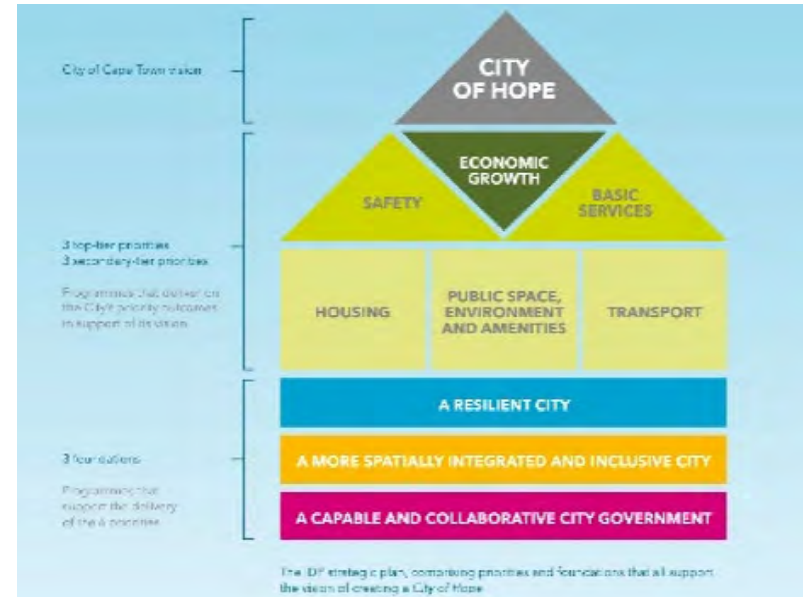
- **Accountability** – Ensuring consistent evaluation of service provider performance and transparent execution of daily operations which includes rigorous reporting to the Board of Directors and the City of Cape Town,
 - **Transparency** - Maintaining open access to information through regular public reporting and the publishing of key documentation on the TVID website,
 - **Community Engagement** - Facilitation of local community participation in board meetings and members' meetings of the CID company,
 - **Financial Integrity** - Adhering to proper accounting practices and meeting auditing standards,
- Open Communication** - Sharing annual reports with the local community and regularly publishing news updates to keep stakeholders informed and engaged.

Consistency with Integrated Development Plan (IDP)

Introduction

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the vision for the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The TVID's supplementary and enhanced services are consistent with the City's IDP objectives with specific reference to the following programmes:

- **Safety** - The Public Safety plan supports effective Law Enforcement to make communities safer, and this is supported using technology such as CCTV. The Public Safety plan also strengthens safety partnerships, thereby aiming for a holistic crime prevention programme as noted in Objective 5 and 6 of the IDP.
- **Economic Growth** - The TVID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management, and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities. A well-maintained and managed area stimulates investment and TVID therefore directly supports further economic growth.
- **Cleaning and the environment** - The TVID urban cleaning, maintenance, and recycling plan supports the objectives of a healthy and sustainable environment. This is specifically aimed at the public space and amenities of the city, creating safe, quality public spaces whilst supporting environmental sustainability as noted in Objective 4, 9 and 11 of the IDP.
- **Urban Maintenance** - The TVID's urban maintenance work also supports Objective 13 in the IDP through the maintenance of road and associated infrastructure thereby creating a better environment for pedestrians, cyclists, and vehicles alike.
- **Social Development** - The TVID supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, which includes supporting individuals to move from the street into places of safety, support Non-Governmental Organizations (NGOs) that provide social services and where possible create employment opportunities as noted in Objective 15 of the IDP.



Each of these priorities and objectives are considered within each of the main service areas of the TVID business plan and highlighted in each section.

Proposed continuation of existing services

To address the needs of the area the TVID will address six focus areas namely:

- a) The management of the TVID operations.
- b) The provision of public safety and security measures in the public areas only.
- c) The cleaning, greening and maintenance of the public spaces in the area.
- d) In co-operation with the relevant City of Cape Town departments, actions will continue to address and monitor urban management issues related to the public infrastructure in the TVID.
- e) Through constructive partnerships with all the role-players in the TVID the recycling initiative will be continued to improve the sustainability of the businesses and potentially create employment opportunities and social upliftment in the area; and
- f) Marketing and promotional efforts will continue to promote the TVID as a well-managed and functioning business and residential node.

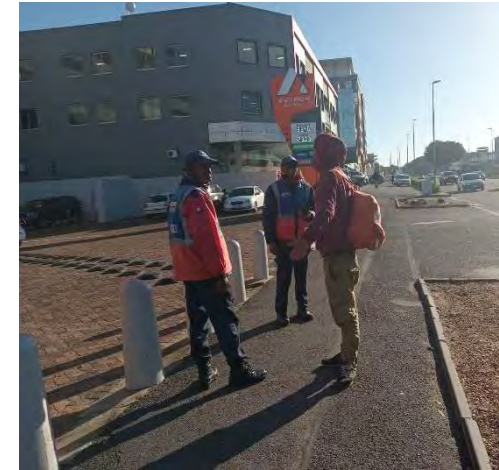
Improving Public Safety

To improve safety and security the TVID will continue with a comprehensive and integrated public safety plan for the area in conjunction with an appointed public safety service provider.

The TVID initiative and the inherent security situation of the area require the deployment of public safety patrol officers to adequately secure the public areas. Such a deployment can be expensive to implement and therefore the focus of the public safety plan is on roaming vehicles and foot patrols with the highest number of resources deployed during day-time operations between 06:30 and 17:30 when most businesses are operational in the area. Considering the contributions from other stakeholders such as the SAPS and safety and security efforts from the City of Cape Town the following public safety and security plan is proposed for the TVID. This plan involves the deployment of Public Safety Patrol Officers (like the concept of Neighbourhood Safety Ambassadors) and a public Closed-Circuit Television (CCTV) surveillance system to provide a reassuring presence on streets 7 days a week.

Public Safety Patrol Officers

The public safety patrol officers are brightly uniformed ambassadors that help to maintain an inviting and comfortable experience by serving as additional “eyes and ears” for local law enforcement agencies. They are the face of the area. Typically, they get to know their neighbourhood and community very well and often serve as a first point of contact for emergency needs, help law enforcement to maintain order, and provide an additional deterrent to crime through their consistent coverage and visibility. Public Safety Patrol Officers are equipped with two-way radios and walk or patrol the area at key times of the day. They become an integral part of general law enforcement, often being the ones to identify public safety issues and form an extension of the SAPS and the City’s law enforcement. A small group of well-trained public safety patrol officers have proven to be successful in securing an area through active engagement with all people in the precinct. Additional training of patrol officers is required to become knowledgeable on issues such as public safety and reporting, first aid and first-responder training, communication skills and homeless outreach services. Beyond basic training the Public Safety Patrol Officers develop a keen awareness and information of specific neighbourhood safety issues including drug trade, gang presence, poverty, social issues, criminal activity and behaviour. If required patrol officers also provide walking escorts to people entering businesses early or staff leaving work late or elderly and vulnerable people feeling insecure.



It is proposed that 4 public safety foot patrol officers be deployed in the TVID, Monday to Friday between 06:30 and 17:30. In addition, the area will be patrolled by one public safety patrol vehicle on 24 hour/7 days a week basis. The public safety deployment will be supported by a comprehensive radio and communications network linked to a supporting control room to be supplied by the service provider.

The public safety plan includes.

- 4 x public safety patrol officers patrolling the area on foot, Monday to Friday during the daytime (06:30 – 17:30). All officers will wear reflective vests displaying their role as Public Safety Officers whilst conforming to the regulations of the PSIRA Act which may change from time to time.
- 2 x public safety patrol vehicles co-branded with both the logos of the TVID and the service provider patrolling the area on a 24/7 basis, Monday to Sunday.
- Radio communications network.
- Centralised Control Room and CCTV monitoring
- CCTV camera network comprising of cameras and monitoring as set out in the implementation plan time scale.

Assistance from the City of Cape Town

The TVID further enhances its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town to link in with their initiative to support a safer public environment. These services are often made available to CIDs by the City of Cape Town. These officers:

- Can enforce compliance with By-Laws and Policies.
- Have powers of arrest.
- Can Issue appropriate fines for the transgression of City By-laws.
- Enhance safety and security in the TVID.

Should the Board of the TVID identify the need for a dedicated Law Enforcement Officer, the TVID will secure this officer through a contract with the City of Cape Town. This will also depend on available funding within the budget of the TVID.

CCTV Surveillance

The budget and business plan also incorporates the continued management and development of a CCTV surveillance programme whereby the initial capital expenditure for the implementation of strategically placed surveillance cameras was expended on the last 5 years. The TVID network consist of 11 Pan-Tilt-Zoom (PTZ) cameras and six (6) static cameras with analytical capabilities. The cameras assist in acting as a deterrent and further assist in the monitoring of areas that are difficult to or less frequently patrolled by foot patrollers and patrol vehicles. The cameras also assist in directing foot patrollers and patrol vehicles to specific problems when detected. In the new term the current fleet of cameras will be upgraded, and five new cameras will be added in selected locations pending approval from the City of Cape Town. It is planned to expand the number of cameras to include 3 more locations with a combination of PTZ, Static and Licence Plate Recognition (LPR) cameras.

Operational security forum

To facilitate an integrated approach, the TVID will continue to participate in a safety and security forum in association with the appointed public safety service provider. This will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate
- Community organisations

- Other stakeholders

This forum will continue to encourage the involvement of members of the TVID, property owners, tenants, businesses, and representatives of the above-mentioned organisations. Operational and response protocols are governed and decided upon at this operational forum convened to oversee safety and security initiatives within the area. This forum serves to share pertinent crime information as well as trends or emerging threats. The forum is ideally attended by the following stakeholder groups:

- The preferred public safety service provider – employed by the City Improvement District
- The cleansing supervisor of the City Improvement District
- The local SAPS Commander
- Metropolitan Police Services
- Law Enforcement Services
- Traffic Services
- A representative of the Community Policing Forum and Neighbourhood Watch
- Representatives of other private security companies operating within the area.

Perimeter security and security applications

Existing property owners and businesses will be encouraged to improve existing security applications on their property. This includes initiatives to encourage property owners and businesses to secure their perimeters as the TVID public safety service provider may only operate in the public space.

The planned public safety services are strategically aligned with the City of Cape Town's Integrated Development Plan (IDP), directly advancing the top-tier priorities of **Safety, Economic Development, and Basic Service Delivery**. These services specifically contribute to **Objective 5: Effective Law Enforcement to Make Communities Safer** and **Objective 6: Strengthening Partnerships for Safer Communities**.

Through the implementation of enhanced policing initiatives, the plan directly supports **Programme 5.1: Enhancing Policing**, while the integration of advanced CCTV systems contributes to **Programme 5.2: Safety Technology**. In addition, the partnership-driven approach of the Tygervalley Improvement District reinforces **Programme 6.1: Partnerships for Community Safety** and complements **Programme 6.2: Holistic Crime Prevention**.

Collectively, these initiatives ensure that the TVID's public safety plan is not only responsive to community needs but also fully aligned with the City's broader strategic objectives for a safer and more resilient urban environment.

The budget for the provision of Public Safety is R 3 690 000 or 60% of the annual budget of Year 1 of the Business Plan. The cost of the proposed public safety service during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Public Safety	R 3 250 000	R 3 493 750	R 3 755 781	R 4 037 465	R 4 340 275	R 18 877 271
CCTV Monitoring	R 190 000	R 204 250	R 219 569	R 236 036	R 253 739	R 1 103 594
CCTV Expansion (Capital Project)	R 250 000	R 150 000	R 50 000	R 50 000	R 50 000	R 550 000
Total	R 3 690 000	R 3 848 000	R 4 025 350	R 4 323 501	R 4 644 014	R 20 530 865

Maintenance and Cleansing

Most established Improvement Districts have appropriate budgets available to deploy the services of a dedicated public cleaning service to provide the supplementary or additional cleaning services required in their areas. To establish the most effective cleaning plan the strategy will continue to support existing waste management services, identify specific management problems and areas, and assist in developing additional waste management and cleaning plans for the area.

The plan will be executed with a small team to:

- Decrease waste and grime in the area through a sustainable cleaning programme.
- Provide additional street sweeping, waste picking and additional refuse collection in all the public areas.
- Removal of illegal posters, graffiti and stickers from non-municipal infrastructure.

Urban infrastructure will be maintained by:

- Developing and implementing a plan to identify and monitor the status of public infrastructure such as roads, pavements, streetlights, road markings and traffic signs.
- Coordinating actions with the relevant City of Cape Town's departments to address infrastructure defects. This will be done through specific liaison with departments and officials in addition to the reporting and monitoring of repairs identified by the CID Manager.



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- After a base level of repair and reinstatement has been achieved the TVID team will implement local actions to correct minor issues.

In addition, the urban maintenance team will in consultation with the relevant City Departments assist with:

- Graffiti removal from non-municipal infrastructure where possible.
- Removal of illegal posters and pamphlets from public spaces and non-municipal infrastructure as noted in the TVID Implementation.
- Painting of road markings and correction of road signs.
- Greening, tree pruning and landscaping.
- Kerb, bollard and paving reinstatements.
- Storm water drain cleaning where required.



The cleaning contingent will deploy the team in various areas and rotate through the TVID. Team members can be recruited from homeless people seeking gainful employment and training can be facilitated to improve their skills and potential utilisation. The cleaning and urban maintenance team includes:

- 6 x urban maintenance workers per day. The shifts will be run Monday to Friday from 08:30 to 16:30.
- The urban maintenance team workers will wear PPE and reflective vests with both the logos of the TVID and the service provider.
- 1 x urban maintenance supervisor (may be the CID manager).

The following equipment will be required:

- General cleaning equipment such as spades, picks, etc.
- General maintenance tools such as scrapers, paint brushes, spanners etc.

- Materials such as paint, cement, cold asphalt and cleaning materials such as plastic bags which will be acquired as needed and within budgetary limitations.

The cleaning and urban management services as planned are in support of the IDP. The TVID is working towards the **continuous development and improvement of the urban environment** through **public safety, cleaning, urban management** and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

The Maintenance and Cleansing services as planned are also in support of the delivery of basic services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the Objective 4 of the IDP (Well managed and modernized infrastructure to support economic growth) specifically objective 4.7 promoting cleanliness and addressing illegal dumping. The TVID will work closely with the City of Cape Town regarding solid waste objective 4.5 (excellence in waste service delivery program) and 4.6 (waste minimization and recycling program).

The budget for the provision of maintenance and cleansing services is R 670 750 or 11% of the annual budget of Year 1 of the Business Plan. The cost of the proposed cleaning and urban cleaning and maintenance service during the five-year term is summarised below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Cleansing	R 645 750	R 690 953	R 739 319	R 791 072	R 846 447	R 3 713 540
Maintenance	R 25 000	R 26 750	R 28 623	R 30 626	R 32 770	R 143 768
Total	R 670 750	R 717 703	R 767 942	R 821 698	R 879 216	R 3 857 308

Environmental Development

Recycling Initiative

The Environmental Development component of the business plan is dedicated to fostering sustainable practices within our community while enhancing the overall aesthetic appeal of our urban landscape. Our recycling initiative is at the forefront of this effort, aimed at reducing the environmental impact of waste disposal by diverting recyclable materials away from landfills. This includes separating all recyclable items from the urban waste collected by our cleaning teams while sweeping streets and services public litter bins.



Greening

In addition to our recycling initiative, the Environmental Development aspect of the business plan also focuses on beautifying our urban landscape. We understand that a green and pleasant environment enhances the quality of life for our residents and attracts visitors to our area. To this end, we plan to invest in planting trees and creating potted gardens throughout the district. This initiative not only adds to the visual appeal of our community but also brings numerous environmental benefits such as improved air quality, reduced urban heat island effects, and increased biodiversity.



Improving public amenities

During the second five-year term the TVID embarked on several projects to improve public amenities by developing small public seating areas commonly referred to as pop-up parks. The introduction of these amenities received positive feedback from the TVID community. During the term of this business plan, the TVID will expand these facilities where possible, maintain the existing amenities and add infrastructure in support of non-motorised urban mobility such as bicycle storage racks and where possible, wheelchair access to future pop-up parks.

The Environmental Development as planned are in support of the delivery of services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the objective 4.5 (excellence in waste service delivery program) and 4.6 (waste minimisation and recycling program).

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Environmental Development	R 21 000	R 22 470	R 24 043	R 25 726	R 27 527	R 120 766
Project – Urban Recycling	R 90 000	R 94 500	R 99 225	R 104 186	R 109 396	R 497 307
Project - Enhancing of public amenities	R 75 000	R 75 000	R 50 000	R 50 000	R 50 000	R 300 000
Total	R 186 000	R 191 970	R 173 268	R 179 912	R 186 922	R 918 072

Social and Economic Development

The social issues of the area are varied and complex and no single plan or approach will adequately address these issues. The TVID will continue to coordinate social intervention actions with the various NGO's and social improvement organisations in the area to assist in the development of a comprehensive strategy for addressing social issues in conjunction with the City of Cape Town, all relevant social welfare organisations and institutions. Social intervention and development can only be achieved by offering unemployed and/or homeless people an alternative.

Through the development of pro-active programmes to create work opportunities for homeless people certain NGOs have presented the opportunity to direct their work programmes to include maintenance and cleansing services to CIDs. These partnerships between CIDs and NGOs create a more cost-effective approach to the provision of a supplementary service to the municipal cleaning services when large area clean-ups or specific maintenance tasks are required. This plan depends on close cooperation with NGOs and the City of Cape Town's social intervention strategy through which a small number of individuals can be identified to be re-integrated into society through gainful employment.

The TVID has used this approach successfully in the current 5-year term and will continue to use and develop the strategy in the new term. The work teams from the shelters have specifically assisted with the TVID recycling initiative with good successes.

The social upliftment programmes as planned is in support of the IDP Social Development objectives. The WIS supports the City's Social Upliftment Strategies to find lasting solutions for social development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities. This is in support of Objective 15 (Building a more spatially Integrated and Inclusive City).

The budget for the provision of social development is R 30 000 or 1% of the annual budget of Year 1 of the Business Plan. The cost of the proposed social upliftment program during the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Social and Economic Development	R 30 000	R 32 100	R 34 347	R 36 751	R 39 324	R 172 522

Communication

Marketing will initially focus on communicating with the members, businesses and property owners of the TVID will focus on:

- Maintaining an informative website.
- Distributing TVID flyers and/or newsletters reflecting the initiatives and successes of the TVID.
- Promoting the TVID amongst the local businesses and industries.
- Promote community pride through the initiatives of the TVID in making the area cleaner and safer.
- Promoting the TVID through high visibility branding on the patrol vehicles.
- Promoting the TVID though high visibility uniforms with TVID branding for the patrol officers and maintenance workers.

Property Owner Supported Projects

Property owners with the financial means to contribute beyond their additional Municipal Property Rates for the TVID will be encouraged to support various additional initiatives such as:

- Donation of infrastructure for the deployment of CCTV cameras of properties in strategic locations.
- Job creation and skills development opportunities.



- Funding of voluntary additional services including landscaping of public spaces through an “adopt a spot” initiative.
- Funding of additional public safety patrols in the public area.
- Donation of supplies and equipment for the operations of the TVID such as uniforms, branding, signage, cleaning equipment.

All additional funding to be approved at an AGM and included into the next year’s Implementation Plan and Budget.

5-Year Budget of the TVID

The 5-year budget for the implementation and operations of the TVID is set out in Annexure A. It reflects the identified needs of the TVID operations in as cost effective a manner as possible. Income in the form of additional rates will be derived from all properties in the area and this attracts VAT. Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any TVID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City’s Rates Policy.

Financial Impact of the CID

In line with the City’s CID By-law, the Management Body is required to prepare a proposed annual budget for each successive financial year by the date and in the format required by the Executive Director based on the specific needs of the area as set out in the Business Plan. The budget is funded by an additional property rate levied on the municipal valuation of all properties within the CID boundary.

The property rate is calculated by the City annually during the City’s budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the budget total with the total municipal valuation of properties in the CID.

The impact on individual property owners in the outer years of the CID term may vary due to valuation fluctuations caused by successful valuation objections, subdivisions, new developments, court amendments, implementation of a new General Valuation Roll or Supplementary Valuation roll causing the CID budget to be spread over an increased or reduced total municipal valuation base.

The CID By-law allows for differentiated additional rates between categories of rateable property and as such non-residential additional rate is applicable in the TVID.

Property owners who receive a full or partial rates rebate will not pay additional rates.

The budget and additional rates` are approved by Council with the City’s budget and is applicable over a financial year, which starts on 1 July. Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXXX represents the approved CID additional property rate.

2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)
3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

The Budget for each year of the Business Plan:

YEAR	TOTAL EXPENDITURE	REVENUE (Additional Rates)	REVENUE (Other: Accumulated Surplus)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
2026/27	R 6 102 644	R 5 687 644	R 415 000	5.7 %
2027/28	R 6 422 699	R 6 103 199	R 319 500	7.3 %
2028/29	R 6 694 152	R 6 494 152	R 200 000	6.4 %
2029/30	R 7 152 153	R 6 952 153	R 200 000	7.1 %
2030/31	R 7 642 480	R 7 432 480	R 210 000	6.9 %

The steady increase in the budget is based on an average 6.7 % escalation.

Budget allocation by Portfolio for the 5 years of the Business Plan

- Public Safety 60%
- Management & Administration 20%
- Depreciation 2%
- Maintenance and Cleansing 11%
- Environmental Development 3%
- Social Upliftment 1%
- Provision for bad debt 3%

Proposed Management Structure

The TVID is managed by a board of directors, elected by the members of the Tygervalley Improvement District NPC (TVID). A Board of Directors consists of property owners within the TVID and a political representative from the City of Cape Town attending Board Meetings as an observer. The Board manages a Non-Profit Company (NPC), which is responsible for the management of the CID, within the framework of the approved TVID business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings allow the directors to review current operations and apply corrective measures as required.

The Board can appoint service providers and staff to manage the day-to-day operations within the TVID. The supplementary services provided by the TVID should represent the actual needs of the area according to the vision of the property owners for the area. The services provided are decided upon by the property owners as CIDs are property-owner driven. The TVID is managed by a management company manager appointed by the Board and will oversee the day-to-day delivery of the additional services according to the Business Plan.

All the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Branch also advises, monitors, oversees and provides guidance on administrative, financial, operational and governance compliance.

An Annual General Meeting is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

The budget for the provision of management and administrative services is R 1 205 265 or 19,7 % of the annual budget of Year 1 of the Business Plan. Provision is made for bad debt at 3% and depreciation of 2% in Year 1 of the Business Plan. The cost of the proposed management and administration services for the five-year term is summarized below.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure over 5-year term
Management and administration	R 1 205 265	R 1 277 580	R 1 354 234	R 1 435 488	R 1 521 617	R 6 794 184

Permissible Amendments to the Business Plan

If a determination is made to affect a material alteration to the geographical boundaries of the CID, such alteration shall be implemented in accordance with the formal process in Section 26 of the CID By-law. If an amendment to the geographical boundaries of a CID is deemed non-material and does not alter the terms of liability or the quantum of the additional rate levied, such amendment shall be undertaken in compliance with Section 25 of the City Improvement District By-law.

Where additional services are necessitated through collaboration with municipal departments, and such services are not expressly provided for in the motivation report but is deemed as enhanced and/or supplementary municipal services, the business plan may be amended without further

consent, provided that the amendment is non-material and the process prescribed under Section 25 of the City Improvement District By-law, 2023 is duly followed.

The TVID signed a Memorandum of Agreement with the Roads Infrastructure Management (RIM) Department, who is responsible for the management and maintenance of all road infrastructure assets falling under the auspices of the Urban Mobility Directorate. This agreement allows the TVID to seek permission to provide supplementary maintenance tasks related to road infrastructure.

The TVID signed a Memorandum of Agreement with the Recreation and Parks Department. This agreement allows the TVID to seek permission to provide supplementary greening tasks related to parks and public open spaces.

The TVID Board evaluates the need to contract Law Enforcement Officers from the City of Cape Town Safety and Security Directorate on an annual basis and if deemed necessary enters into an annual Memorandum of Agreement with the Safety and Security Department to provide these officers.

There are currently no other plans to investigate or explore significant changes to the strategy or operations of the TVID and therefore no other such actions are noted here.

Should any significant changes be required, such changes will be subject to approval of the Members of the TVID at an Annual or Special Members` Meeting.

List of all Rateable Properties within the CID

A list of all the rateable properties within the TVID is attached as Annexure A.



TYGERVALLEY IMPROVEMENT DISTRICT (TVID)

5 YEAR IMPLEMENTATION PLAN

1st July 2026 to 30th June 2031

MANAGEMENT AND OPERATIONS											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1	→					Manager and Board	Operational	Service providers to be appointed by means of a well documented fair, equitable, transparent and competitive process. Review service provider appointment in last year of contract period by means of a well documented fair, equitable, transparent and competitive process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1	→				→	Manager and Board	Operational	Well documented recruitment and selection process. For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor appointed	Year 1	→					Manager and Board	Operational	IRBA registered auditor appointed at the AGM.
4	Board meetings	Quarterly Board meetings.	Quarterly	4	4	4	4	4	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.

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NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
7	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.
8	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
9	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
11	CIPC Compliance • Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance • Directors change • Auditors change • Company Secretary	Submit amendments to CIPC within 10 business days of the change	Ongoing	→	→	→	→	→	Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with sub-council in respect of outstanding service requests
14	Participate in the review / development of the City's Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	Manager and Board	Operational	October to February of every year.
15	Participate in the City's Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register	Ongoing	→	→	→	→	→	Manager and Board	Operational	Maintain up to date membership list on website.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.
20	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Manager and Board	Operational	All new directors to receive relevant documents.
21	Register with the Information Regulator of South Africa	Compliance with Information Regulator of South Africa	Year 1	→					Manager and Board	Operational	
22	VAT reconciliation and tax returns	Bi-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Manager and Board	Operational	
23	At least 90% of the approved budget is spent on each line item relating to the capital budget	Total capital expenditure as a percentage of total capital budget	Year 1- Year 5	→	→	→	→	→	Manager and Board	Annual Report	Total spend for each capital line item must exceed 90%
24	At least 90% of the approved budget is spent on each line item relating to the core services budget	Total core services (public safety, cleaning and maintenance, environmental and social development) expenditure as a percentage of total core services budget	Year 1- Year 5	→	→	→	→	→	Manager and Board	Annual Report	Total spend for each core services line item must exceed 90%

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
25	At least 90% of the approved budget is spent on each line item relating to the project budget	Total project expenditure as a percentage of total project budget	Year 1- Year 5	→	→	→	→	→	Manager and Board	Annual Report	Total spend for each project line item must exceed 90%

PUBLIC SAFETY											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 1	→					Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
5	CID participation in joint operations	Participated in joint operations	Adhoc	1	1	1	1	1	Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
6	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches
7	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Manager and Service Provider	Operational	Participate in existing Neighbourhood Watch, Community Police Forum, other CIDs and SAPS meetings
8	Application to be submitted to secure Law Enforcement Officer	Application submitted to the CCT	Annually	1	1	1	1	1	Manager	Operational	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year
9	Deploy Law Enforcement Officer/s in support of the Public Safety strategy and management plan	Law Enforcement Officers deployed in CID	Ongoing	→	→	→	→	→	Manager and City of Cape Town	Operational	
10	Plan deployment of CCTV cameras	CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing	→	→	→	→	→	Board, Manager and Service Provider	Board and Operational	
11	Register CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	
12	Monitor CCTV Cameras	Monitoring of CCTV Cameras by appropriately qualified service providers.	Ongoing	→	→	→	→	→	Manager	Operational	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.

MAINTENANCE AND CLEANSING											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process
3	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request
5	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Week Days	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests
7	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Open Spaces incl. Parks e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance
12	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces incl. Parks	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint an environmental development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint an environmental development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
3	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide environmental development services by the appointed or existing service provider and evaluate levels of service provided.
4	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management as well as Law Enforcement
5	Implement a Recycling programme	Recyclable waste collected	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff.
6	Install public recycling bins	Public recycling bins installed	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff in partnership with the City
7	Implement and maintain landscaping projects	Landscaping projects implemented and maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
8	Install and maintain street furniture	Street furniture maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
9	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
10	Improve green urban environment	Green urban environment	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.
11	Monitor environmental health of waterways	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

SOCIAL AND ECONOMIC DEVELOPMENT											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint a social development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a social development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development services by the appointed or existing service provider and evaluate levels of service provided.
4	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
5	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations
6	Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	Job creation through social intervention	Ongoing	→	→	→	→	→	Manager and social welfare organisations	Annual Report	Partner with CCT Social Development and social welfare organisations
7	Provide social services	Social service to recipients	Ongoing	→	→	→	→	→	Manager and Social Worker	Board and Annual Report	

COMMUNICATION

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a communication service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a communication service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
3	Review and approve the communication management plan	Approved communication strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide communication services by the appointed or existing service provider and evaluate levels of service provided.
4	Maintain Website	Up to date website	Ongoing	→	→	→	→	→	Manager	Board	In terms of CCT CID Policy requirements
5	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational	Including use of social media platforms
6	Regular interaction with property and business owners	Feedback on interactions	Ongoing	→	→	→	→	→	Manager	Operational	
7	CID information signage	Clearly identifiable CID signage	Ongoing	→	→	→	→	→	Manager	Operational	Signage to be visible and maintained with CCT approval



TYGERVALLEY IMPROVEMENT DISTRICT (TVID)

5-YEAR TERM BUDGET

1 July 2026 to 30 June 2031

	2026/27		2027/28		2028/29		2029/30		2030/31	
	R		R		R		R		R	
INCOME										
Income from additional rates	-5 687 644	93.2%	-6 103 199	95.0%	-6 494 152	97.0%	-6 952 153	97.2%	-7 432 480	97.3%
Other: Accumulated surplus	-415 000	6.8%	-319 500	5.0%	-200 000	3.0%	-200 000	2.8%	-210 000	2.7%
TOTAL INCOME	-6 102 644	100.0%	-6 422 699	100.0%	-6 694 152	100.0%	-7 152 153	100.0%	-7 642 480	100.0%
EXPENDITURE										
Core business	4 161 750	68.2%	4 470 273	69.6%	4 801 683	71.7%	5 157 678	72.1%	5 540 084	72.5%
Cleansing services	645 750		690 953		739 320		791 072		846 447	
Environmental upgrading	21 000		22 470		24 043		25 726		27 527	
Public safety	3 250 000		3 493 750		3 755 781		4 037 465		4 340 275	
Public Safety - CCTV monitoring	190 000		204 250		219 569		236 037		253 740	
Social upliftment	30 000		32 100		34 347		36 751		39 324	
Urban maintenance	25 000		26 750		28 623		30 627		32 771	
Depreciation	120 000	2.0%	140 000	2.2%	110 000	1.6%	110 000	1.5%	110 000	1.4%
Repairs & Maintenance	30 000	0.5%	32 250	0.5%	34 185	0.5%	36 236	0.5%	38 410	0.5%
General expenditure	1 205 265	19.7%	1 277 580	19.9%	1 354 234	20.2%	1 435 488	20.1%	1 521 617	19.9%
Accounting and taxation fees	25 865		27 416		29 061		30 805		32 653	
Administration and management fees	930 000		985 800		1 044 948		1 107 645		1 174 104	
Advertising costs	11 500		12 190		12 921		13 695		14 517	
Auditors' remuneration	27 400		29 044		30 787		32 634		34 592	
Bank charges	2 500		2 650		2 809		2 978		3 157	
Contingency / Sundry	10 000		10 600		11 236		11 910		12 625	
Insurance	10 000		10 600		11 236		11 910		12 625	
Marketing and promotions	12 000		12 720		13 483		14 292		15 150	
Meeting expenses	4 000		4 240		4 494		4 764		5 050	
Office rental	95 000		100 700		106 742		113 147		119 936	
Secretarial duties	7 000		7 420		7 865		8 337		8 835	
Utilities (not CCT)	70 000		74 200		78 652		83 371		88 373	
Projects	165 000	2.7%	169 500	2.6%	149 225	2.2%	154 186	2.2%	159 395	2.1%
Urban Recycling Project	90 000		94 500		99 225		104 186		109 395	

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	2026/27		2027/28		2028/29		2029/30		2030/31	
Urban Mobility and Public Space Project	75 000		75 000		50 000		50 000		50 000	
Capital expenditure (PPE)	250 000	4.1%	150 000	2.3%	50 000	0.7%	50 000	0.7%	50 000	0.7%
CCTV / LPR cameras	250 000		150 000		50 000		50 000		50 000	
Rolling bad debt reserve 3%	170 629	2.8%	183 096	2.9%	194 825	2.9%	208 565	2.9%	222 974	2.9%
TOTAL EXPENDITURE	6 102 644	100.0%	6 422 699	100.0%	6 694 152	100.0%	7 152 153	100.0%	7 642 480	100.0%
(SURPLUS) / SHORTFALL	-		-		-		-		-	
GROWTH: EXPENDITURE	13.4%		5.2%		4.2%		6.8%		6.9%	
GROWTH: ADD RATES REQUIRED	5.7%		7.3%		6.4%		7.1%		6.9%	

LIST OF RATEABLE PROPERTIES WITHIN THE TYGERVALLEY CID						
Category	St No.	Street	Suburb	Unit No	ERF No	LIS Key
NON-RESIDENTIAL	301	ANTRIM ROAD	BO OAKDALE		657792	3522
NON-RESIDENTIAL	235	DURBAN ROAD	BO OAKDALE		1069791	39686
NON-RESIDENTIAL	237	DURBAN ROAD	BO OAKDALE		1069790	39680
NON-RESIDENTIAL	251	DURBAN ROAD	BO OAKDALE		657789	35217
NON-RESIDENTIAL	255	DURBAN ROAD	BO OAKDALE		659307	3764
NON-RESIDENTIAL	259	DURBAN ROAD	BO OAKDALE		659306	3761
NON-RESIDENTIAL	261	DURBAN ROAD	BO OAKDALE		658189	3569
NON-RESIDENTIAL	262	DURBAN ROAD	BO OAKDALE		25209900	40755
NON-RESIDENTIAL	263	DURBAN ROAD	BO OAKDALE		658162	3566
NON-RESIDENTIAL	273	DURBAN ROAD	BO OAKDALE		702695	3558
NON-RESIDENTIAL	274	DURBAN ROAD	BO OAKDALE		657790	35218
NON-RESIDENTIAL	277	DURBAN ROAD	BO OAKDALE		658069	3554
NON-RESIDENTIAL	278	DURBAN ROAD	BO OAKDALE		778713	38661
NON-RESIDENTIAL	281	DURBAN ROAD	BO OAKDALE		657480	34754
NON-RESIDENTIAL	282	DURBAN ROAD	BO OAKDALE		785006	38660
NON-RESIDENTIAL	283	DURBAN ROAD	BO OAKDALE		657880	3531
NON-RESIDENTIAL	285	DURBAN ROAD	BO OAKDALE	1	448543	3530
NON-RESIDENTIAL	285	DURBAN ROAD	BO OAKDALE	2	448543	3530
NON-RESIDENTIAL	285	DURBAN ROAD	BO OAKDALE	3	448543	3530
NON-RESIDENTIAL	290	DURBAN ROAD	BO OAKDALE		708072	38659
NON-RESIDENTIAL	295	DURBAN ROAD	BO OAKDALE		657818	3525
NON-RESIDENTIAL	297	DURBAN ROAD	BO OAKDALE		657809	3524
NON-RESIDENTIAL	299	DURBAN ROAD	BO OAKDALE		657798	3523
NON-RESIDENTIAL	304	DURBAN ROAD	BO OAKDALE		1037744	36101
NON-RESIDENTIAL	309	DURBAN ROAD	BO OAKDALE		657039	34108
NON-RESIDENTIAL	314	DURBAN ROAD	BO OAKDALE		658295	3594
NON-RESIDENTIAL	316	DURBAN ROAD	BO OAKDALE		658224	3575
NON-RESIDENTIAL	322	DURBAN ROAD	BO OAKDALE		972004	39603
NON-RESIDENTIAL	236B	DURBAN ROAD	BO OAKDALE		1075316	39683
NON-RESIDENTIAL	68	EDWARD ROAD	BO OAKDALE		657043	34112
NON-RESIDENTIAL	70	EDWARD ROAD	BO OAKDALE		655849	33178
NON-RESIDENTIAL	76	EDWARD ROAD	BO OAKDALE		654921	32144
NON-RESIDENTIAL	82	EDWARD ROAD	BO OAKDALE		74285884	41032
NON-RESIDENTIAL	86	EDWARD ROAD	BO OAKDALE		644660	21665

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Category	St No.	Street	Suburb	Unit No	ERF No	LIS Key
NON-RESIDENTIAL	92	EDWARD ROAD	BO OAKDALE		644659	21664
NON-RESIDENTIAL	94	EDWARD ROAD	BO OAKDALE		793814	38766
NON-RESIDENTIAL	102	EDWARD ROAD	BO OAKDALE		654510	31651
NON-RESIDENTIAL	110	EDWARD ROAD	BO OAKDALE		658216	35741
NON-RESIDENTIAL	114	EDWARD ROAD	BO OAKDALE		657941	3538
NON-RESIDENTIAL	116	EDWARD ROAD	BO OAKDALE		655847	33171
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	1	448106	31652
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	2	448106	31652
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	3	448106	31652
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	4	448106	31652
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	5	448106	31652
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	6	448106	31652
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	7	448106	31652
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	8	448106	31652
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	9	448106	31652
NON-RESIDENTIAL	120	EDWARD ROAD	BO OAKDALE	10	448106	31652
NON-RESIDENTIAL	124	EDWARD ROAD	BO OAKDALE		657984	3543
NON-RESIDENTIAL	130	EDWARD ROAD	BO OAKDALE		658016	3546
NON-RESIDENTIAL	132	EDWARD ROAD	BO OAKDALE		659114	37276
NON-RESIDENTIAL	136	EDWARD ROAD	BO OAKDALE		696017	3549
NON-RESIDENTIAL	140	EDWARD ROAD	BO OAKDALE		696079	38063
NON-RESIDENTIAL	1	HAVENGA STREET	BO OAKDALE		27392868	40381
NON-RESIDENTIAL	126	MINI STREET	BO OAKDALE		657995	3544
NON-RESIDENTIAL	1	MISPEL STREET	BO OAKDALE		707917	38178
NON-RESIDENTIAL	2	MISPEL STREET	BO OAKDALE		1073965	39682
NON-RESIDENTIAL	2	PALM ROAD	BO OAKDALE		655632	32935
NON-RESIDENTIAL	5	MISPEL WAY	TYGERVALLEY		648300	25256
NON-RESIDENTIAL	13	MISPEL WAY	TYGERVALLEY		654132	31241
NON-RESIDENTIAL	21	MISPEL WAY	TYGERVALLEY		708132	38745
NON-RESIDENTIAL	23	MISPEL WAY	TYGERVALLEY		958750	38746
NON-RESIDENTIAL	1	SPORTICA CRESCENT	TYGERVALLEY		654918	32140
NON-RESIDENTIAL	25	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	1	805940	35891
NON-RESIDENTIAL	25	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	2	805940	35891
NON-RESIDENTIAL	25	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	3	805940	35891
NON-RESIDENTIAL	25	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	4	805940	35891
NON-RESIDENTIAL	25	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	5	805940	35891

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Category	St No.	Street	Suburb	Unit No	ERF No	LIS Key
NON-RESIDENTIAL	25	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	6	805940	35891
NON-RESIDENTIAL	25	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	7	805940	35891
NON-RESIDENTIAL	25	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	8	805940	35891
NON-RESIDENTIAL	25	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	9	805940	35891
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	1	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	2	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	3	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	4	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	5	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	6	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	7	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	8	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	9	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	10	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	11	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	12	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	13	805939	39187
NON-RESIDENTIAL	27	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	14	805939	39187
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	2	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	3	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	4	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	5	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	6	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	7	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	8	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	9	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	10	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	11	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	12	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	13	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	14	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	15	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	16	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	17	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	18	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	19	658253	35781

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Category	St No.	Street	Suburb	Unit No	ERF No	LIS Key
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	92	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	93	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	94	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	95	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	96	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	97	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	98	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	99	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	100	658253	35781
NON-RESIDENTIAL	29	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	101	658253	35781
NON-RESIDENTIAL	35	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY		659335	37979
NON-RESIDENTIAL	51	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY		654916	32139
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	1	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	2	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	3	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	4	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	5	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	6	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	7	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	8	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	9	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	10	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	11	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	12	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	13	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	14	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	15	805519	39200
NON-RESIDENTIAL	53	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY	16	805519	39200
NON-RESIDENTIAL	55	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY		800740	36081
NON-RESIDENTIAL	156	WILLIE VAN SCHOOR AVENUE	TYGERVALLEY		657040	34109

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JAARLIKS Sport

Daar is jaarliks 'n paar sportbylaes vir groot byeenkomste soos Wimbledon en F1-motorwedrenne. In 'n wêreldbekerjaar is daar ook bylaes daarvoor, soos met die T20-Wêreldbeker-kriekettoernooi verlede jaar.



Kennisgewing van algemene jaarvergadering

Die Tygervalley Improvement District NPC (TVID) gaan 'n algemene jaarvergadering hou. Alle belanghebbendes word genooi na 'n oorsig van die afgelede boekejaar se aktiwiteite en om die verlenging van die CID-termyne goed te keur.

Datum: Donderdag, 9 Oktober 2025
Tyd: 15:00
Plek: AECOM SA (Edms) Bpk., Waterside Place, Carl Cronjerylaan, Bellville, Kaapstad, 7530.

Net bona fide-lede van die Tygervalley Improvement District NPC (TVID) kan oor die resolusies voorgedrae by die ledevergadering stem. Hierdie lidmaatskap is gratis beskikbaar aan alle eienaars van eiendom in die Tygervalley Improvement District NPC (TVID) se gebied wat vir die bykomende heffing aanspreeklik is (betalers van bykomende heffings), maar hulle moet voor Dinsdag, 30 September 2025 geregistreer wees.

Die aansoekdokumente vir die verlenging van die CID-termyne is vir inspeksie beskikbaar by die bestuursliggaam se kantore, die kantoor van die uitvoerende irekteur en word op die bestuursliggaam se webwerf gepubliseer.

Enige bykomendebelastingbetaler wat teen die aansoek om die uitbreiding van die CID-termyne gekant is, kan binne 30 dae na afloop van die algemene jaarvergadering 'n skriftelike beswaar indien, waarna die Raad die aansoek kan goedkeur, sou besware nie van minstens 51% van bykomendebelastingbetalers ontvang word nie.

Lede van die plaaslike gemeenskap (insluitende eiendomsbesitters, inwoners, huurders, regspersone, burgerlike organisasies en nieraarregings-, privatesektor- of arbeidsorganisasies) kan binne 30 dae na afloop van die algemene jaarvergadering skriftelike kommentaar oor die nuwe vyfjaarsakeplan indien.

Om as lid te registreer of vir meer inligting en dokumentasie, besoek www.tvid.co.za.
Om 'n skriftelike beswaar of kommentaar in te dien, e-pos info@tvid.co.za of skakel 021 565 0901.



Kennisgewing van algemene jaarvergadering

Die Blackheath City Improvement District NPC (BCID) gaan 'n algemene jaarvergadering hou. Alle belanghebbendes word genooi na 'n oorsig van die afgelede boekejaar se aktiwiteite en om die verlenging van die CID-termyne goed te keur.

Datum: 8 Oktober 2025
Tyd: 13:00
Plek: Home Choice, School Road, Blackheath

Net bona fide-lede van die BCID kan oor die resolusies voorgedrae by die ledevergadering stem. Hierdie lidmaatskap is gratis beskikbaar aan alle eienaars van eiendom in die BCID se gebied wat vir die bykomende heffing aanspreeklik is (betalers van bykomende heffings), maar hulle moet voor 30 September 2025 geregistreer wees.

Die aansoekdokumente vir die verlenging van die CID-termyne is vir inspeksie beskikbaar by die bestuursliggaam se kantore, die kantoor van die uitvoerende irekteur en word op die bestuursliggaam se webwerf gepubliseer.

Enige bykomendebelastingbetaler wat teen die aansoek om die uitbreiding van die CID-termyne gekant is, kan binne 30 dae na afloop van die algemene jaarvergadering 'n skriftelike beswaar indien, waarna die Raad die aansoek kan goedkeur, sou besware nie van minstens 51% van bykomendebelastingbetalers ontvang word nie.

Lede van die plaaslike gemeenskap (insluitende eiendomsbesitters, inwoners, huurders, regspersone, burgerlike organisasies en nieraarregings-, privatesektor- of arbeidsorganisasies) kan binne 30 dae na afloop van die algemene jaarvergadering skriftelike kommentaar oor die nuwe vyfjaarsakeplan indien.

Om as lid te registreer of vir meer inligting en dokumentasie, besoek www.bcoid.co.za. Om 'n skriftelike beswaar of kommentaar in te dien, e-pos admin@bcoid.co.za of skakel 021 905 0929.



WESKUS DISTRIKSMUNISIPALITEIT WEST COAST DISTRICT MUNICIPALITY



TENDER KENNISGEWING

Tender nommer	Beskrywing van tender	Rede vir kansellasië
WDM 02/2025	Voorsien en Aflewer van een mobiele hooglig werksplatform (cherry picker) vir die Weskus Distriksmunisipaliteit: Infrastruktuur Water	Begrotingsbeperkings

WDM 25/2025

VOORSIEN LEWER, INWERKSTELLING EN BEDRYF VAN 'N CHEMIESE STELSEL OM CHLORODIKSID TE VERVAARDIG EN TOE TE DIEN IN DIE WATER SUWERINGSPROSES OM AAN SANS 241 STANDAARDE TE VOLDOEN, VIR WESKUS DISTRIKSMUNISIPALITEIT: INFRASTRUKTUUR WATER VANAF 1 JANUARIE 2026 TOT 31 DESEMBER 2028

Tenders word hiermee aangevra vir die Voorsien, lewer, inwerkstelling en bedryf van 'n chemiese stelsel om chloordioksied te vervaardig en toe te dien in die water suiveringsproses om aan SANS 241 standaarde te voldoen, vir Weskus Distriksmunisipaliteit: Infrastruktuur Water vanaf 1 Januarie 2026 tot 31 Desember 2028

'n Verpligte Inligtingssessie sal op Woensdag, 22 September 2025 om 10h00.

Tegniese navrae kan gerig word na mnr M Visser by tel. no 022 495 0248.

WDM 28/2025

VOORSIEN EN LEWER VAN EEN MOEBIELE HOOGGLIG WERKSPLATFORM (CHERRY PICKER) VIR DIE WESKUS DISTRIKSMUNISIPALITEIT: INFRASTRUKTUUR WATER

Tenders word hiermee aangevra vir die voorsien en aflewer van een mobiele hooglig werksplatform (cherry picker) vir die Weskus Distriksmunisipaliteit: Infrastruktuur Water

Tegniese navrae kan gerig word na mnr M Visser by tel. no 022 495 0248.

WDM 40/2025

HERSTEL VAN 4 (VIER) SANDFILTERS TE SWARTLAND SUWERINGSAAANLEG VIR DIE PERIODE VANAF 1 JANUARIE 2026 TOT 31 DESEMBER 2028

Tenders word hiermee aangevra vanaf tendersaars met 'n CIDB gradering van 5CE of hoër vir die herstel van 4 (vier) sandfilters te Swartland suiveringsaanleg vir die periode vanaf 1 Januarie 2026 tot 31 Desember 2028

'n Verpligte Inligtingssessie sal by Swartland Suiveringswerke gehou word op Dinsdag, 23 September 2025 om 10h00.

Tegniese navrae kan gerig word na mnr M Visser by tel. no 022 495 0248.

Tenders mag slegs op die voorgeskrywe tender dokumente ingedien word en is verkrygbaar vanaf **Dinsdag, 16 September 2025** by die Voorsieningskanaalbestuurder-kantoor van die Weskus Distriksmunisipaliteit, Langstraat 58, Moorreesburg. Tel: 022 4336400 teen 'n nie-terug betaalbare deposito van R 300-00 per dokument. Bankbesonderhede kan verkry word via e-pos: som@wcdm.co.za.

Voltooid tenders in 'n verskeide koewert met endorsement: **"TENDER NOMMER & BESKRYWING" moet voor 12:00 op Woensdag, 15 Oktober 2025 in die tender bus van die Weskus Distriksmunisipaliteit, Langstraat 58, Moorreesburg, geplaas word** waarna dit oopgemaak sal word.

Die 80/20 punte formule sou slegs uitgesluit in die Verkrygingsregulasies van 2022 sal gebruik word om die tender te oorweeg.

Die Raad se Beleid oor Versnelde Plaaslike Ekonomiese Ontwikkeling en Voorkeurvrykryging sal van toepassing wees. Punte sal toegeken word aan tendersaars vir die verkryging van hul BBBEE status en ligging.

Tendersaars moet 'n skrywe met pin kode, uitgereik deur die Suid-Afrikaanse Inkomstediens, saam met die tenderdokument indien. Tendersaars moet ook verseker dat hulle op die Sentrale Verskaffersdatabasis (CSD) as 'n verskaffer geregistreer is.

Elektroniese tenders of faksimile is nie toelaatbaar nie en tenders wat laat ontvang word of onvolledig is, sal nie in aanmerking geneem word nie. Die Raad is nie verplig om die laagste of enige tender te aanvaar nie.

Tenders sal geldig 'n periode van 90 dae vanaf die tender sluitingsdatum.

Mnr DC Joubert
Munisipale Bestuurder
Weskus Distriksmunisipaliteit
Posbus 242
MOORREESBURG
7310

WES-KAAPSE RAAD OP DOBBELARY EN WEDRENNE

AMPTELIKE KENNISGEWING

ONTVANGS VAN AANSOEKE VIR 'N PERSEELLIENSIE

Ingevolge die bepalings van Artikel 32(2) van die Wes-Kaapse Wet op Dobbelary en Wedrenne, 1996 (Wet 4 van 1996), soos gewysig, gee die Wes-Kaapse Raad op Dobbelary en Wedrenne ("die Raad") hiermee kennis dat aansoek vir 'n perseellisensie, soos hieronder gelys, ontvang is. 'n Perseellisensie sal die lisensiehouer magtig om 'n maksimum van twintig beperkte uitbetalingsmasjiene in goedgekeurde persele buite die casino's te plaas om deur die publiek gespeel te word.

BESONDERHEDE VAN AANSOEKERS

- 1. Naam van besigheids:** Danjavan BK, H/A Stix Pool Bar
Registrasiënommer: 95/34327/23
Adres: Voortrekkerweg 183A, Goodwood 7460
Erfnommer: Erf 34777
Personne met 'n finansiële belang van 5% of meer in die besigheid: Daniel Erns Wolfaard van Zyl – 50% Lid
Gerda van Zyl – 50% Lid
- 2. Naam van besigheids:** West Coast on Koeberg (Edms) Bpk, H/A Paulo's Pizza Kuilsriver
Registrasiënommer: 2018/63 1188/07
Adres: Van Riebeeckweg 76, Kuilsriver 7580
Erfnommer: Erf 3200
Personne met 'n finansiële belang van 5% of meer in die besigheid: Daniel Paulo de Almeida
100% Aandehouer en Direkteur
- 3. Naam van besigheids:** Somerset West Tattersalls BK, H/A Vegas Bets
Registrasiënommer: 1997/058345/23
Adres: South Side Sentrum, Winkel 15, Georgetstraat 19, Strand 7140
Erfnommer: Erf 25053
Personne met 'n finansiële belang van 5% of meer in die besigheid: Leanne Chantelle Kingham
100% Lid
- 4. Naam van besigheids:** Somerset West Tattersalls BK, H/A Vegas Bets Lourens 5
Registrasiënommer: 1997/058345/23
Adres: Winkel 5, Lourens Sentrum, Hoofweg 107, Somerset-Wes 7130
Erfnommer: Erf 698
Personne met 'n finansiële belang van 5% of meer in die besigheid: Leanne Chantelle Kingham
100% Lid

SKRIFTELIKE KOMMENTAAR EN BESWARE

Artikel 33 van die Wes-Kaapse Wet op Dobbelary en Wedrenne, 1996 (hierna "die Wet") genoem bepaal dat die Wes-Kaapse Raad op Dobbelary en Wedrenne (hierna "die Raad") genoem die publiek moet vra om kommentaar te lewer op en/of besware aan te teken teen dobbellisensie-aansoek wat by die Raad ingedien word. Dobbelwreksaamhede word kragtens die Wet sowel as die Nasionale Wet op Dobbelary, 2004 gereuleer. Hierdie kennisgewing dien om lede van die publiek in kennis te stel dat hulle voor die sluitingsdatum by ondergemelde adres en kontakte beswaar kan aanteken teen en/of kommentaar kan lewer op bogenoemde aansoek. Aangesien gelisensieerde dobbelary 'n wettige besigheid is, word uitdruklik besware teen gunste van of teen dobbelary nie deur die Raad oorweeg nie. 'n Beswaar wat bloot meet dat iemand teen dobbelary gekant is sonder veel staving sal nie gunstig oorweeg word nie. U word hiermee aangemoedig om die Wet te lees en meer inligting te verkry oor die Raad se magte en die aangeleentheid op grond waarvan besware ingedien kan word. Dit word in Artikel 28, 30, 31 en 35 van die Wet uitgesluit. Lede van die publiek kan 'n afskrif van die riglyne vir besware bekom, wat 'n gids is wat die werking verduidelik van die regsraamwerk wat die indiening van besware, openbare verhoor en die Raad se beoordeelingsprosedures reguleer. Die riglyne vir besware is verkrygbaar op die Raad se webwerf by www.wcgrb.co.za en afskrifte kan ook op versoek beskikbaar gestel word. Die Raad sal alle kommentaar en besware oorweeg wat op of voor die sluitingsdatum tydens die beoordeeling van die aansoek ingedien word. In die geval van skriftelike besware teen 'n aansoek moet die gronde waarop sodanige besware berus, verskaf word.

Waar kommentaar ten opsigte van 'n aansoek gegee word, moet volle besonderhede en feite om sodanige kommentaar te staaf, verskaf word. Die persoon wat die beswaar of kommentaar indien se naam, adres en telefoonnommer moet ook verstrek word. Kommentaar of besware moet die Raad nie later nie as **16:00 op Vrydag, 03 Oktober 2025** bereik.

Ingevolge Regulasie 24(2) van die Nasionale Wedderyregulasies sal die Raad 'n openbare verhoor ten opsigte van 'n aansoek skeduleer **slegs indien hy skriftelike besware ontvang met betrekking tot:**

- die eerlikheid of geskiktheid vir lisensiering van enige van die persone wat met die bedrywighede van die betrokke besigheid gemeed gaan wees, of
- die geskiktheid van die voorgenoemde perseel vir die uitvoering van dobbelarybedrywighede.

Indien 'n openbare verhoor geskeduleer word, sal die datum van sodanige verhoor ongeveer 14 dae vóór die verhoordatum in hierdie publikasie geadvertiseer word.

Besware of kommentaar moet gestuur word aan die Hoof-Uitvoerende Beampete, Wes-Kaapse Raad op Dobbelary en Wedrenne, Posbus 8175, Roggebaai 8012, of ingedien word by die Hoof-Uitvoerende Beampete, Wes-Kaapse Raad op Dobbelary en Wedrenne, Fairway-singel 24, Fairway Terrasse, Parow 7500 of e-pos na: Objections.Licensing@wcgrb.co.za

AMPTELIKE KENNISGEWING • AMPTELIKE KENNISGEWING

15470 BURGER

www.ayandambanga.co.za

Het jy ongebruikte artikels wat net plek in jou huis opneem? **Ons help jou graag om dit te verkoop!**

Gratis Snuffels word Vrydae geplaas!

SMS die woord **SNUFFEL**, gevolg deur die artikel, kort beskrywing (kleur, grootte) en kontaknommer na **38218**

Reëls: • Slegs artikels met 'n prys onder R3 000 • Slegs EEN artikel per SMS • Standaardkoste vir SMS'e geld – stelsel aanvaar geen gratis SMS'e nie • Onvolledige SMS'e wat nie die woord SNUFFEL en 'n telefoonnommer bevat nie, sal nie geplaas word nie

• **Gratis Snuffels word nie per telefoon of per e-pos aanvaar nie**

Gratis Snuffels word gepubliseer op 'n Vrydag soos en wanneer daar spasie beskikbaar is en is nie gewaarborg om in die week gepubliseer te word wat jy die SMS stuur nie.





Tygervalley Improvement District NPC (TVID) Non-Profit Company
2016/244690/08
102 Edward Street, Omni Park, Tygervalley, Cape Town, 7530
www.tvid.co.za | info@tvid.co.za

Notice is hereby given of the Annual General Meeting (AGM) of the Tygervalley Improvement District NPC (TVID) that will take place on Thursday, 9 October 2025, where the following items will be discussed:

AGENDA

1. Registration
2. Welcome & Apologies
3. Membership
 - 3.1 Resignations
 - 3.2 New members
4. Quorum to constitute a meeting
5. Previous AGM minutes
 - 5.1 Approval
 - 5.2 Matters arising
6. Chairperson's Report
7. Feedback on operations 2024/25
8. Approval of the Annual Report for 2024/25
9. Noting of Audited Financial Statements 2024/25
10. Approval of extension of the CID term and new Business Plan for 2026 – 2031 (*includes the approval of the 2026/27 annual budget, surplus utilisation and Implementation Plan*)
11. Surplus Utilisation
 - 11.1 Noting of additional surplus funds utilised in 2024/25 (approved by the Board)
 - 11.2 Approval of additional surplus funds utilisation for 2025/26
12. Appointment of a Registered Auditor
13. Confirmation of Company Secretary

- 14. Election of Board Members
- 15. General
- 16. Q & A
- 17. Adjournment

Please note the following:

The present Directors of the Tygervalley ID and their respective portfolios are:

Name	Current CID Portfolio
Cliff Toerien	Chairperson
Louis Andrag	Director
John Bielich	Director

The local community (including property owners, residents, tenants, body corporates, civic organisations and non-governmental, private sector or labour organisations), stakeholders and interested parties are invited to attend, however, only property owners registered as members of the company may vote.

- Per Article 12.2.1 of the Memorandum of Incorporation (MOI), only property owners who are liable for paying the additional rate (additional rate payers) are entitled to Membership of the Company.
- Per article 15.11.5 of the MOI, any members who are in arrears with payment of the additional rate for more than 60 days, shall not be entitled to vote at a members' meeting or taken account of when determining whether a members' meeting is quorate, for so long as they are in arrears, unless they can prove that they have declared a formal dispute with the City or have entered into an appropriate payment arrangement with the City.
- Every member shall be entitled to one vote per R10,000,000.00 (ten million rand) (or portion thereof), of the municipal valuation of each of their rateable properties within the CID to a maximum of ten votes per property, provided that the total number of votes assigned to any single member, or to any number of members under common ownership or control shall not exceed thirty-three and one-third (33-1/3) percent of the total number of votes which may be cast.
- For members under common ownership or control:
 - o those properties with a valuation of R5,000,000 or more, one vote will be assigned per property; and
 - o those below R5,000,000 will get one vote per R10,000,000 of the combined municipal valuation of all such properties.
- Owners wishing to apply for membership should do so via the website or by email. New membership applications should be received by Tuesday, 30 September 2025, to be approved and accepted at a board meeting of the Tygervalley Improvement District NPC prior to the AGM.
- Any member may appoint a Proxy to attend the meeting on his/her behalf. Forms of Proxy may be downloaded from the website or requested by email. The proxy form must be delivered to the offices of the Company no less than 24 hours prior to the advertised time of the start of the meeting, failing which it shall not be deemed to be valid.
- Enquiries should be addressed as far in advance as possible, by email as above or by letter to the registered office of the company. The Annual Financial Statements can be downloaded from the website.
- Article 16.1.9 of the MOI states "As required by item 5(1)(b) of Schedule 1 to the Act, at least one third of the longest serving Directors shall retire from office at every AGM. Retiring Directors shall retain office until the close or adjournment of the AGM. A retiring Director shall, however, be eligible for re-election." Therefore, the following Director: John Bielich will resign. He has made himself not available for re-election as director.
- Forms for nomination of directors may be downloaded from the website or be requested by email. These forms must be delivered to the offices of the Company no less than 7 days prior to the advertised time of the start of the meeting, failing which it shall not be deemed to be valid.
- Section 27(2)(b)(iii)(aa) of the CID By-law states 'any additional rate payer (ARP) opposed to the application shall submit a written objection to the management body within 30 days of the conclusion of the AGM on a form accompanying the notice or otherwise made available by the management body'.

- Section 27(2)(b)(iii)(bb) of the CID By-law states 'the Council may approve the application if written objections are not received from at least 51% of ARPs in any other sub-category of CID not classified as residential'.
- Section 27(2)(b)(iii)(cc) of the CID By-Law states 'members of the local community shall submit any comments on the new 5-year business plan in writing within 30 days of the conclusion of the AGM'.
- Section 27(2)(c) of the CID By-Law states 'In the event that the management body makes any material amendments to the business plan after the AGM, the management body must convene a further members' meeting in accordance with the notice requirements in subsection (2)(b) for purposes of approving the amended business plan and soliciting written objections and comment as contemplated in subsection (2)(b)(iii) (with the changes required by the context'.

The following documentation is available on the Tygervalley ID website at www.tvid.co.za:

- Membership list
- Advertisements, notice to members and CoR 36.2 form
- Minutes of previous AGM
- Agenda
- Audited AFS (Full set)
- Business Plan 2026-2031
- Membership application form
- Nomination as Director form
- Proxy Form
- Annual report

To submit a written objection or comment e-mail info@tvid.co.za or call 021 565 0901.



**TYGERVALLEY IMPROVEMENT DISTRICT
AGM
9 OCTOBER 2025**

MINUTES OF THE TYGERVALLEY IMPROVEMENT DISTRICT (TVID) ANNUAL GENERAL MEETING HELD ON 9 OCTOBER 2025 AT AECOM SA PTY LTD, WATERSIDE PLACE, CARL CRONJE DRIVE, BELLVILLE AT 15H00

Present

Cliff Toerien	(CT)	Director
Carina Labuschagne	(CL)	Co-opted Director
Gene Lohrentz	(GL)	Management Company
Jaco Wessels	(JW)	Management Company
Wejaen Viljoen	(WV)	Management Company
Cllr Hendri Terblanche	(HT)	Board Observer
Cllr Ronel Viljoen	(RV)	Board Observer

Apologies

Louis Andrag	(LA)	Director
John Bielich	(JB)	Director

See the attached attendance register for additional attendees:

1. REGISTRATION a. The Members and proxies registered their attendance prior to the commencement of the meeting.	ALL
2. WELCOME AND APOLOGIES a. The Chairperson welcomed all attendees and thanked them for their time and participation. b. Apologies received from Mr. Louis Andrag (Director), who submitted a valid proxy to the Chairperson.	ALL
3. MEMBERSHIP 3.1 Resignations a. It was noted that Mr John Bielich, previously representing Ingenuity (Santam property ownership), has retired and formally resigned as Director. b. No replacement representative has been nominated to date despite engagement with the property owner. 3.2 New Members a. Global Legacy Properties (Pty) Ltd ownership changes were noted, with Ms Carina Labuschagne confirmed as the mandated representative of the property owner. b. Membership records were updated accordingly.	ALL
4. QUORUM TO CONSTITUTE A MEETING a. The Chairperson confirmed that a quorum was present in accordance with the Memorandum of Incorporation. The meeting was duly constituted.	ALL

Minutes Approved:

TVID Chairperson

<p>5. PREVIOUS AGM MINUTES</p> <p>5.1 Approval</p> <p>a. The minutes of the previous AGM, having been circulated in advance and were approved without amendment.</p>	ALL
<p>6. CHAIRPERSON'S REPORT</p> <p>a. The Chairperson presented the annual report, highlighting a year of operational stability and continued progress.</p> <p>b. Key points included:</p> <ul style="list-style-type: none"> • Strong governance and oversight by the Board. • Effective collaboration with the City of Cape Town, SAPS, private stakeholders, and service providers. • Continued focus on the CID's mandate of maintaining a clean, safe, and well-managed commercial precinct. • Expansion of the CCTV network with over 11,000 AI detections recorded during the year. • Sound financial management with healthy reserves and a stable financial position. <p>c. The Chairperson thanked the Board, City representatives, management, operational teams, and stakeholders for their ongoing commitment and support.</p> <p>d. The Chairperson's report were approved.</p>	ALL
<p>7. FEEDBACK ON OPERATIONS 2024/25.</p> <p>a. Operational feedback for the year was presented, covering public safety, urban management, and infrastructure maintenance.</p> <p>b. Key operational highlights included:</p> <ul style="list-style-type: none"> • Two patrol vehicles operating full-time and four foot patrol officers during weekdays. • 1,780 public safety incidents recorded. • Approximately 98,000 patrol kilometres covered within the precinct. • A notable reduction in shopping trolley-related incidents. • Ongoing coordination with SAPS, City departments, and neighbouring CIDs through regular forums. • Installation of battery backups for all CCTV cameras to mitigate power outages. • Close collaboration with MESS as a social partner, including referrals to shelters and social support services. • Management of accidents, fires, storm-related incidents, and emergency response support. • Urban cleaning achievements included: <ul style="list-style-type: none"> ○ 10,500 refuse bags collected. ○ 235 illegal dumping sites cleared. ○ 171 green bin services completed. ○ 120 stormwater drains cleaned. ○ 77 urban defects repaired or reported. • Completion of a Memorandum of Agreement with City Parks allowing proactive maintenance of trees and landscaping. • Continued implementation of social upliftment and recycling initiatives. • Completion of signage upgrades and the successful delivery of additional pop-up parks within the precinct. <p>c. The operational report was noted by members.</p>	ALL

Minutes Approved:



TVID Chairperson

<p>8. APPROVAL OF THE ANNUAL REPORT FOR 2024/25</p> <p>a. The Annual Report for the 2024/25 financial year, have been distributed and made available on the website, was approved by the members.</p>	ALL
<p>9. NOTING OF AUDITED FINANCIAL STATEMENTS 2024/25</p> <p>a. The audited financial statements for the year ended 2024/25 were presented and noted. A clean audit was confirmed.</p> <p>b. The Annual Financial Statements were approved.</p>	ALL
<p>10. APPROVAL OF EXTENSION OF THE CID TERM AND NEW BUSINESS PLAN (2026–2031)</p> <p>a. The members considered the proposal for the extension of the CID term for a further five years, together with the new Business Plan and Implementation Plan.</p> <p>Key points noted:</p> <ul style="list-style-type: none"> • Proposed first-year budget of approximately R5.6 million. • Planned utilisation of R450,000 from reserves for specific capital and enhancement projects. • A proposed 5.7% increase for the first year of the new term, aligned with inflationary pressures. <p>b. The extension of the CID term and the new Business Plan for 2026–2031 were approved.</p>	ALL
<p>11. APPOINTMENT OF A REGISTERED AUDITOR</p> <p>a. The reappointment of C2M as the registered auditor was approved and remains in effect.</p>	ALL
<p>12. CONFIRMATION OF COMPANY SECRETARY</p> <p>a. The appointment of C2M as Company Secretary was confirmed and remains in place. Wejaen Viljoen will be formally registered as the Company Secretary, with the majority of company secretarial duties carried out by C2M.</p>	ALL
<p>13. ELECTION OF BOARD MEMBERS</p> <p>a. Mr. John Bielich retired as Director and indicated his availability status in accordance with the notice.</p> <p>b. The members of the meeting approved the Co-opted Board member Carina Labuschagne.</p>	ALL
<p>14. GENERAL</p> <p>a. No additional matters were raised.</p>	ALL
<p>15. QUESTIONS AND ANSWERS</p> <p>a. Members were afforded the opportunity to raise questions. Clarifications were provided where required.</p>	
<p>16. ADJOURNMENT</p> <p>a. There being no further business, the Chairperson thanked all attendees and adjourned the meeting.</p>	

Minutes Approved:



TVID Chairperson

From: [Wejaen Viljoen](#)
To: [Nonhlanhla Ngubane](#); [Gene Lohrentz](#); info@tvid.co.za
Cc: [Alma Stoffels](#); [Marsha Van der Poel](#); [Joepie Joubert](#); [Admin and Information Manager](#)
Date: Friday, 30 January 2026 11:28:01

CAUTION: This email originated outside of the City of Cape Town's network. Please do not click on any links or open attachments unless you know and trust the source. **STOP. THINK. VERIFY.**

Good day Nonie,

I hope you are well.

Please note that no written objections or comments were received.

Kind regards,

Wejaen Viljoen

E: admin@geocentric.co.za

C: 062 753 4779



From: Nonhlanhla Ngubane <Nonhlanhla.Ngubane@capetown.gov.za>

Sent: Thursday, 29 January 2026 10:53

To: Gene Lohrentz <gene@geocentric.co.za>; Wejaen Viljoen <admin@geocentric.co.za>;
info@tvid.co.za

Cc: Alma Stoffels <Alma.Stoffels@capetown.gov.za>; Marsha Van der Poel
 <Marsha.VanderPoel@capetown.gov.za>; Joepie Joubert <Joepie.Joubert@capetown.gov.za>

Subject: RE: Business Plan 2026-2031 Comments or Objections - Tygervalley

Good day Gene

Kindly provide an update on whether any written objections or comments have been received, as per my email below.

Kind regards,

Nonhlanhla (Nonie) Ngubane

Professional Officer: CID Compliance, Spatial Planning and Environment

Tel: 021 400 4195 | **Cell:** 079 7472 990 | **E-mail:** nonhlanhla.ngubane@capetown.gov.za



From: Nonhlanhla Ngubane

Sent: Thursday, 08 January 2026 10:11

To: gene@geocentric.co.za; admin@geocentric.co.za; info@tvid.co.za

Cc: Alma Stoffels <Alma.Stoffels@capetown.gov.za>; Marsha Van der Poel <Marsha.VanderPoel@capetown.gov.za>; Joepie Joubert <Joepie.Joubert@capetown.gov.za>

Subject: Business Plan 2026-2031 Comments or Objections - Tygervalley

Good Day Gene

With reference to **Section 27 (2)(b)(iii)(aa)** of the City Improvement District By-law, confirm if any **written objections** have been received by the CIDs management body within 30 days of the conclusion of the AGM?

With reference to **Section 27 (2)(b)(iii)(cc)** of the City Improvement District By-law, confirm if any **written comments** have been received by the secretary of the CIDs management body within 30 days of the conclusion of the AGM?

Kind regards,

Nonhlanhla (Nonie) Ngubane

Professional Officer: CID Compliance, Spatial Planning and Environment

Tel: 021 400 4195 | **Cell:** 079 7472 990 | **E-mail:** nonhlanhla.ngubane@capetown.gov.za



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TYGERVALLEY IMPROVEMENT DISTRICT(TVID) BUSINESS PLAN COMMENTS

DIRECTORATE	DEPARTMENT/BRANCH/SECTION	RESPONDANT	COMMENTS
URBAN MOBILITY	Dept: Roads Infrastructure Management	Vincent Harris	- No comment.
SAFETY AND SECURITY	Dept: Disaster and Risk Management	Mandy Suzette Thomas	- Disaster Risk Management has no objection to the abovementioned business plan.
	Dept: Traffic Services	Mark Harding	- Please be informed that Traffic Services have no objections to the extension of the attached business plan.
URBAN WASTE MANAGEMENT	Dept: Integrated Planning Branch: Events and Partnerships	Priscilla Booysen	- Also happy with Tygervalley as its only renewal not necessarily new CIDs.
CORPORATE SERVICES	Dept: Citizen Interface	Ronel Viljoen	- I am in full support of the CID continuing the project, The Tygervalley CID is making a big difference in the community businesses and security, They extremely professional and adds value.
SPATIAL PLANNING AND ENVIRONMENT	Dept: Environmental Management	Clarissa Fransman	-The proposed extension of the TVID term and Business Plan dated July 2026-30 June 2031 have no material impact on the Environmental Management Department (EMD)- related service delivery or infrastructure, as no nature reserves or conservation areas are found in the Tygervalley Improvement District (TVID) extent. - In reference to the Environmental Development - Greening section on page 19 of the Business Plan: - It is advised that proposed trees and landscaping to be planted are water-wise and indigenous. - Tree species are to be carefully selected and not be identified as reproductive host species for the invasive Polyphagous Shot Hole Borer beetle (PSHB). Herewith link to recommended list of suitable trees: https://resource.capetown.gov.za/documentcentre/Documents/Graphics%20and%20educational%20material/Recommended-Trees-List.pdf
	Dept: Development Management	Susan Matthysen	- I do not have any further input to the document.



Marsha Van der Poel
Head: City Improvement Districts
CIVIC CENTRE | IZIKO LOLUNTU | BURGERSENTRUM
12 HERTZOG BOULEVARD CAPE TOWN 8001
P O BOX 4557 CAPE TOWN 8000
www.capetown.gov.za
T: 021 400 3068 | C: 079 526 9014
E: Marsha.VanderPoel@capetown.gov.za

MEMORANDUM

09 December 2025

REQUEST FOR INTERDEPARTMENTAL COMMENT: TYGERVALLEY IMPROVEMENT DISTRICT (TVID) BUSINESS PLAN

SAFETY AND SECURITY

Public Safety

Law Enforcement

Att: Johannes Brand	Acting Chief	Att: Ramapulana Ramaboea	Project Finance Specialist
Jason Hamilton	Deputy Chief		

Metro Police

CCTV & Radio

CCTV Response Unit and Operations

Att: Barry Schuller	Director	Att: Jean Hesqua	Senior superintendent
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CCTV Technical and Projects

CCTV Investigations and Support

Att: Christopher Moller	Senior superintendent	Att: Johan Richter	Sergeant
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Traffic Services

Operational Co-ordination

Att: Johannes Brand	Acting Chief	Att: Mark Zeeman	Acting Assistant Chief
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Disaster and Risk Management

Training and Capacity Building (Commerce and Industry)

Att: Moegamat Kippie	Head	Att: Marlene Myburgh	Head
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Disaster Management Planning and Liaison

Public Awareness and Preparedness

Att: Amanda Munnik	Specialist Clerk	Att: Charlotte Powell	Head
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Fire & Rescue Services

Att: Gerard Langenhoven	Assistant Chief	Att: Bernadette Johnson	Administrative Clerk
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Public Communication Emergency Centre

Emergency Policing Incident Command (EPIC)

Att: Suretha Visser	Manager	Att: Matthew Rosenberg	Senior Professional Officer
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SPATIAL PLANNING AND ENVIRONMENT**Planning and building development management****Northen district****Environmental Management**

Att: Susan Matthyssen	District Manager	Att: Sonja Warnich-Stemmet	Head
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Urban planning and design

Att: Sandy Daniels	Senior Professional Officer
Leona Bruiners	Principal Professional Officer

URBAN MOBILITY

Att: Vincet Harris	Head
Mahmood Achmat	Principal Professional Officer

URBAN WASTE MANAGEMENT**Waste Services****Integrated Planning****Cleansing****Events and Partnerships**

Att: Eugene Hlongwane	Manager	Att: Priscilla Booysen	Head
Karl S Van Reenen	Head		

Collections**By-Law Enforcement**

Att: Ncedo Mcani	Head	Att: Alfredo Roman	Head
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Disposal**Waste Markets**

Att: Margot Ladouce	Manager	Att: Alison Evans	Head
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Community Recycling Centres

Att: Lanese Hesselman	Head
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WATER AND SANITATION**Bulk Services****Catchment Storm water & River management****Technical Services**

Att: Alistair Lee	Senior Professional Officer	Att: Thembakazi Gobodo	Senior Professional Officer
		Romaana Salegh	Water Pollution Control Officer

COMMUNITY SERVICES AND HEALTH**City Health****Environmental Health**

Att: Everin van Rooyen	Head	Att: Maurice Russia	Head
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Substance Abuse**Specialised Environmental Health**

Att: Letitia Bosch	Principal Professional Officer	Att: Ian Gildenhuys	Head
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Recreation and Parks

Att: David Dunn	Senior Professional Officer	Att: Alfus de Wet	Arborist/urban forester
Lynn Melissa January	Area Manager	Jan Botes	Nursery coordinator
Willem Myburgh	Area Head: Horticulture		
Sihle Jonas	Ecological coordinator		

Social Development and Early Childhood Development**Community Arts and Culture development**

Att: Lungelo George	Area Manager
Mandisa Banjwa	Area Head

ECONOMIC GROWTH**Economic development and investments****Informal trading**

Att: Kwanda Lande	Senior Professional Officer
Zona Ndondo	Professional Officer

Property Transactions

Att: Bongwe Mli-Swelindawo	Head
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CORPORATE SERVICES**Citizen Interface**

Att: Lorraine Frost	Subcouncil 7 Manager
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Dear Colleagues

The Board of the Tygervalley Improvement District (TVID) is in the process of extending the TVID term for the period 2026-2031.

At the recent Annual General Meeting (AGM) on 09 October 2025, the Business Plan received support from TVID members and is now applying for Council to consider extending their term for a further five years. If approved the new five-year term will start on 1 July 2026 and terminate on 30 June 2031.

You are requested to review the attached business plan and provide the CID Branch with any comments that could influence the final business plan before it is submitted to Council for consideration.

Please familiarise yourself with the content of the attached Business Plan (Motivation report, Implementation Plan and Budget) and more specifically with the component that relates to your functional area for feasibility and alignment.

All comments on the Business Plan must be submitted to the CID Branch no later than **12 January 2026**. Kindly note that your input will be incorporated into the report presented to the Council when the application is considered.

DESTINATION FOR COMMENTS: Alma.Stoffels@capetown.gov.za
Nonhlanla.Ngubane@capetown.gov.za

PLEASE NOTE:

We kindly request that you share your comments with us no later than **Monday, 12 January 2026**. Should we not hear from you by the specified date, we will assume that you support the matter.

We try with utmost accuracy to ensure that this memo reaches the responsible person in the service department/directorate. However, if this no longer falls within your ambit of responsibility, please advise so that we can approach the correct official(s).

Yours faithfully

**Marsha Van
der Poel** Digitally signed by
Marsha Van der Poel
Date: 2025.12.09
11:47:06 +02'00'

Marsha Van der Poel
Head: City Improvement Districts